

# Optimal Incentives for Sequential Production

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# The Model

- ▶ Players act sequentially in the order  $1, 2, \dots, n$ .
- ▶  $d_i \in \{0, 1\}$  the investment decision of player  $i$ .
  - ▶  $d_i = 1$  – investment.
  - ▶  $d_i = 0$  – non-investment.
- ▶  $c$  is the cost of investment.
  - ▶ Task succeeds with probability  $0 < \alpha < 1$  if no investment and with probability 1 with investment.
- ▶ Project succeeds iff all tasks succeed.

# The Model

- ▶ The principal pays  $v_i$  to agent  $i$  if the project succeeds,
  - ▶ and 0 if fails,
- ▶ Payoffs:
  - ▶  $f_i(d) = v_i \alpha^{d(-i)} - c$  if  $d_i = 1$
  - ▶  $f_i(d) = v_i \alpha^{d(-i)+1}$  if  $d_i = 0$ ,
  - ▶ where  $d(-i) = |\{j \neq i \mid d_j = 0\}|$  is the number of shirking agents
- ▶  $G(v)$  the extensive form game induced by the vector of rewards  $v = (v_1, v_2, \dots, v_n)$ .

# The Model

- ▶ We say that the mechanism  $v$  is **investment-inducing (INI)** when the unique SPE of the game  $G(v)$  entails investment by all players, i.e.,  $d = (1, \dots, 1)$ .
- ▶ We will say that an INI mechanism  $v$  is **optimal** if  $\sum_{i \in N} v_i' \geq \sum_{i \in N} v_i$  for every other INI mechanism  $v'$
- ▶ **Proposition 1:** A mechanism  $v$  is an optimal investment-inducing mechanism iff 
$$v_j = \frac{c}{1 - \alpha^{n-j+1}}$$

# Agents' Competence

- ▶ Let  $c_i$  be  $i$ 's **level of competence** and  $c_1 > c_2 > \dots > c_n$
- ▶ a **mechanism** is now a pair  $m = (w, v)$  where
  - ▶  $w$  is a permutation of  $N = \{1, 2, \dots, n\}$ , and
  - ▶  $v$  is a vector of rewards.
- ▶ For game  $G_{m,c}$ ,  $m$  is an **optimal /NI/ mechanism** if
  - ▶ Every SPE of  $G_{m,c}$  leads to a probability 1 success and no other mechanism  $m' = (w', v')$  exist such that:
    1. all SPEs of  $G_{m',c}$  lead to a probability 1 success, and
    2.  $m'$  is cheaper than  $m$ :  $\sum_{i \in N} v_i > \sum_{i \in N} v'_i$

## Proposition 2

- ▶ In the differential costs model,  $m = (w, v)$  is an optimal investment-inducing mechanism iff
- ▶  $w$  is the identity permutation.
  - ▶ (i.e., lower-cost individuals are assigned to move later)

- ▶ Furthermore, 
$$v_j = \frac{c_j}{1 - \alpha^{n-j+1}}$$

# Tasks' Importance

- ▶ Let  $\alpha_i > \alpha_{i+1}$  be the **order of importance** of tasks
- ▶ The **mechanism** in this framework is a pair  $m = (\theta, v)$  such that
- ▶  $\theta$  is a permutation on  $N$  specifying the allocation of tasks to different slots of the process and
- ▶  $v$  is a vector of rewards.

## Proposition 3

- ▶ In the model with differential probabilities of success,  $m = (\theta, v)$  is an optimal investment-inducing mechanism if and only if
  - ▶  $\theta$  is the identity permutation
    - ▶ (i.e., tasks with lower  $\alpha$  are assigned to be conducted by agents whose effort exertion is less observable)
  - ▶ and 
$$v_j = \frac{c}{1 - \prod_{k=j}^n \alpha_k}$$



# Reducing Rewards at the Cost of Lower Success

- ▶ For a probability  $0 < p \leq 1$  we say that a mechanism  $v$  is  **$p$ -investment-inducing** if
  - ▶ Every SPE of the game  $G$  (which depends on  $\alpha$  and  $c$ ) leads to the project's success with probability of at least  $p$ .
  - ▶ More precisely,  $\alpha^{s(d)} \geq p$
- ▶ **Proposition 4:** If  $\alpha$  is small enough, then for any  $\alpha^n < p < 1$  the mechanism  $v$  is optimal  $p$ -investment-inducing iff it is optimal investment-inducing.
  - ▶ (i.e., for  $p = 1$ )

## Proposition 5

- ▶ Let  $\alpha$  be close enough to 1 and  $1 < k < n$ .
- ▶ In the **optimal  $p(k)$ -/NI mechanisms**, the principal selects a group of  $k$  players  $K = \{i_1, i_2, \dots, i_k\}$  with
- ▶  $i_1 < i_2 < \dots < i_k$  (which will be induced to invest) and pays them 
$$v_{ij} = \frac{c}{\alpha^{n-k} - \alpha_{n-j+1}}$$
- ▶ while  $v_r = 0$  for  $r$  in  $N \setminus K$ .
- ▶ Furthermore, the total reward in an optimal  $p(k)$ -investment-inducing mechanism is increasing with  $k$ .

# General Technologies

- ▶  $p$  is a function from  $\{0,1\}^N$  to  $[0,1]$
- ▶ **Monotonicity:**  $T \subset S$  implies  $p(T) < p(S)$
- ▶ **Convexity:**  $p(S \cup \{i\}) - p(S) > p(T \cup \{i\}) - p(T)$ ,  
whenever  $T \subset S$ .
- ▶ **Proposition 1\*:** A mechanism  $v$  is an optimal investment-inducing mechanism if and only if
$$v_j = \frac{c}{p(N) - p(S_j)}$$
 where  $S_j$  are the set of players who act before player  $j$ .

## Proposition 3\*

- ▶ **Definition:**  $i$ 's position is **more important** than  $j$ 's position iff  $p(S \cup \{i\}) > p(S \cup \{j\})$  for all  $S \subseteq N \setminus \{i, j\}$ .
- ▶ **Proposition 3\*:** Assume that the order of importance of positions is complete so that player  $i$ 's position is more important than player  $i+1$ 's ( $i = 1, 2, \dots, n-1$ ).
- ▶ Then  $(\theta, v)$  is an optimal investment-inducing mechanism iff  $\theta$  is the identity permutation and ( $\theta$  assigns higher positions to late movers) 
$$v_j = \frac{c}{p(N) - p(S_j)}$$

# Decreasing Returns to Scale

- ▶ Incentives should not be affected by the order of moves:
  - ▶ EX:  $p(0) = 0$ ,  $p(1) = 1/3$ ,  $p(2) = 1/2$ , and  $p(3) = 7/12$
  - ▶ Thus, the first investor increases the success probability by  $1/3$ , the second by  $1/6$ , and the third by  $1/12$ .
- ▶ Because of decreasing returns players' incentives to invest decline as more players contribute.
  - ▶ For example, if 1 and 2 invest, then player 3 will invest only if his reward is at least  $12c$ , while he can be induced to contribute at a reward of  $3c$  if 1 and 2 shirk.

# Decreasing Returns to Scale

- ▶ Consequently, the optimal mechanism imposes a uniform reward of  $12c$  on all players.
- ▶ Under this mechanism each agent chooses to invest even if he is the only one investing.
- ▶ **Definition:** We say that the technology  $p$  possesses **decreasing returns to scale** if
- ▶  $p(S \cup \{i\}) - p(S) < p(T \cup \{i\}) - p(T)$ ,
- ▶ whenever  $T \subset S$ .

## Decreasing Returns to Scale

- ▶ **Proposition 6:** If  $p$  has decreasing returns to scale then the optimal  $/N/$  mechanism pays player  $i$  the amount

$$v_j = \frac{c}{p(N) - p(N \setminus \{i\})}$$

- ▶ In particular, agents' rewards are independent of their information about peer investment.