

# The Impacts of Xi's Anti-corruption Campaign on Politically Connected Firms

Chun-Fang Chiang, Bei Qin

National Taiwan University and University of Hong Kong

Tokyo University

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# Introduction

- China has experienced fast growth in recent decades.
- At the same time:
  - China officials have been seen as corrupted.
  - Many companies are connected with politicians in some ways.
- However, studies regarding the value of political connection in China have different findings.

# The value of political connection in China

- Li et al. (2008) find that political connections have a **positive** effect on firm performance.  
Connection : owner's party membership  
Performance: ROA, ROE
- Fan et al. (2007), on the other hand, find that political connections have a **negative** effect.  
Sample: Newly privatized SOE  
Connection : CEO is former or current government bureaucrat.  
Performance: three year post-IPO stock return  
Explanation: larger size employment, less efficient

# The value of political connection in China

- It's not easy to empirically identify the value of political connection because both politicians and companies have incentives to build connection
  - politicians prefer to be connected with firms with better potential (rent-seeking, the government aims to split the profit with firms etc).
  - unobservable ability related to party membership/political background

# Purpose of this study

- We would like to investigate the role of political connection by
  - estimate the effects of Xi's anti-corruption policy on politically connected firms.
  - explore heterogeneous effects of anti-corruption policy by ownership, industry, business environment.

# Related Literature

- The value of political connection

Event study;

- The effects of anti-corruption policies

Brazil: No effect on company (Ramalho (2007)

Impacts on incumbents' reelected prob. (Ferraze and Finan (2008) )

China: Impacts of Xi's anti-corruption campaign on luxury good sales

Impacts on firms by SOE/nonSOE, locations (Lin et al, 2016) : event study, and event day was Dec, 4<sup>th</sup>, 2012.

# Contribution of this paper

- Xi's anti-corruption policy was implemented stronger and longer than most people expected.

Therefore, we do not take a single event to conduct event study.

- We develop weekly measures of anti-corruption policy strength, construct measures of political connections, and use long-run CAR (cumulative abnormal return) as our outcome variable.
- With these measures, we are able to estimate the dynamic impacts of Xi's anti-corruption policy on firms with political connections in China.

# Today's talk

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- Background information
- Measures of anti-corruption policy intensity
- Measures of political connection
- Graphical evidence
- Empirical Analysis
  - Specification & Results
- Discussion



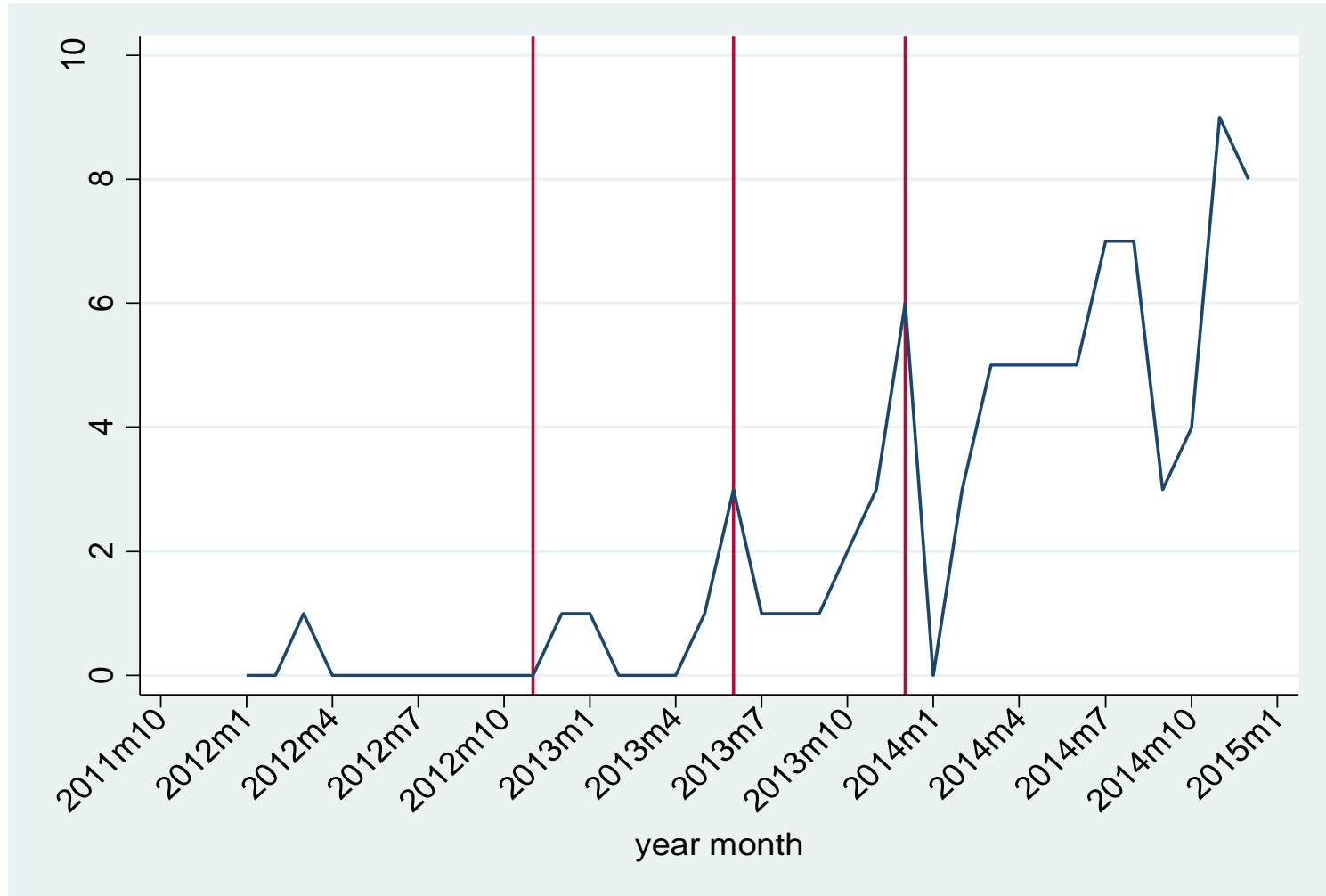
# Xi's Anti-Corruption Campaign

- Nov. 6, 2012 : Announcement in 18<sup>th</sup> National Congress of the Communist Party

Since then, the question has been how high Xi would aim.

- Dec. 6, 2012, the vice secretary of Sichuan province was investigated.
- From June/2013: Many provincial-level officials were investigated for corruption and removed from office.
- From Dec/2013: More investigations targeting high-level officials.

# Number of officials with higher level got caught (above Sub-Ministerial level)



# Anti-Corruption Policy Intensity Index

- Measure the strength of policy by the amount of news reports about the policy over time.
- News reporting is highly controlled by the government.
- 256 Chinese Newspapers in WiseNews Database.
- weekly ratio of the newspaper articles talking about corruption :

(1) Calculate the ratio of articles including the key words that refer to corruption in each newspaper each week.

(2) Take the weekly mean of the ratio from all selected newspapers

# Anti-Corruption Policy Intensity Index

□ Two measures:

1. *General Anti-Corruption Index* :

- key word is only **corruption**(腐败)
- could include many official statements/talks

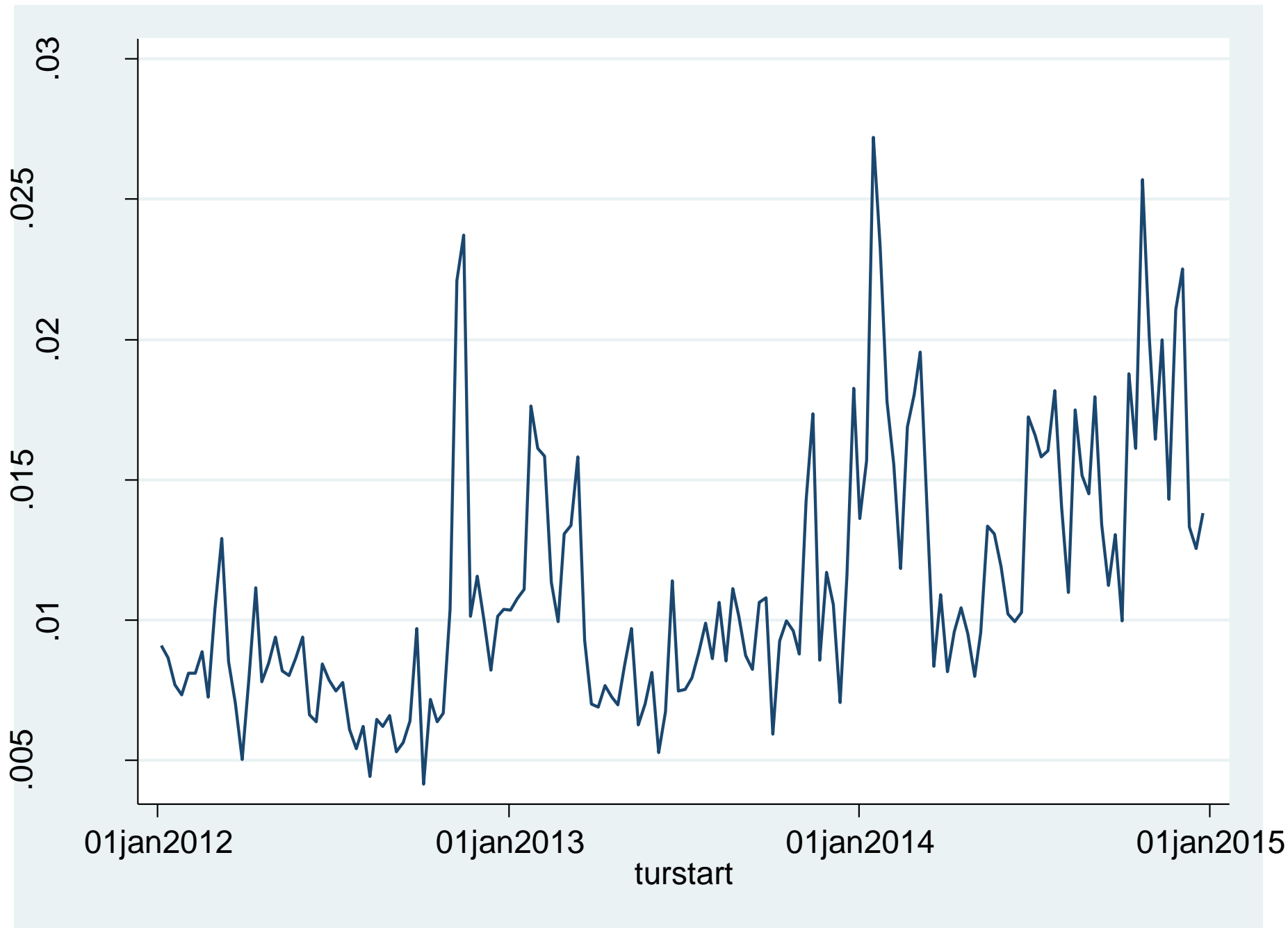
2. *Anti-Corruption Implementation Index* :

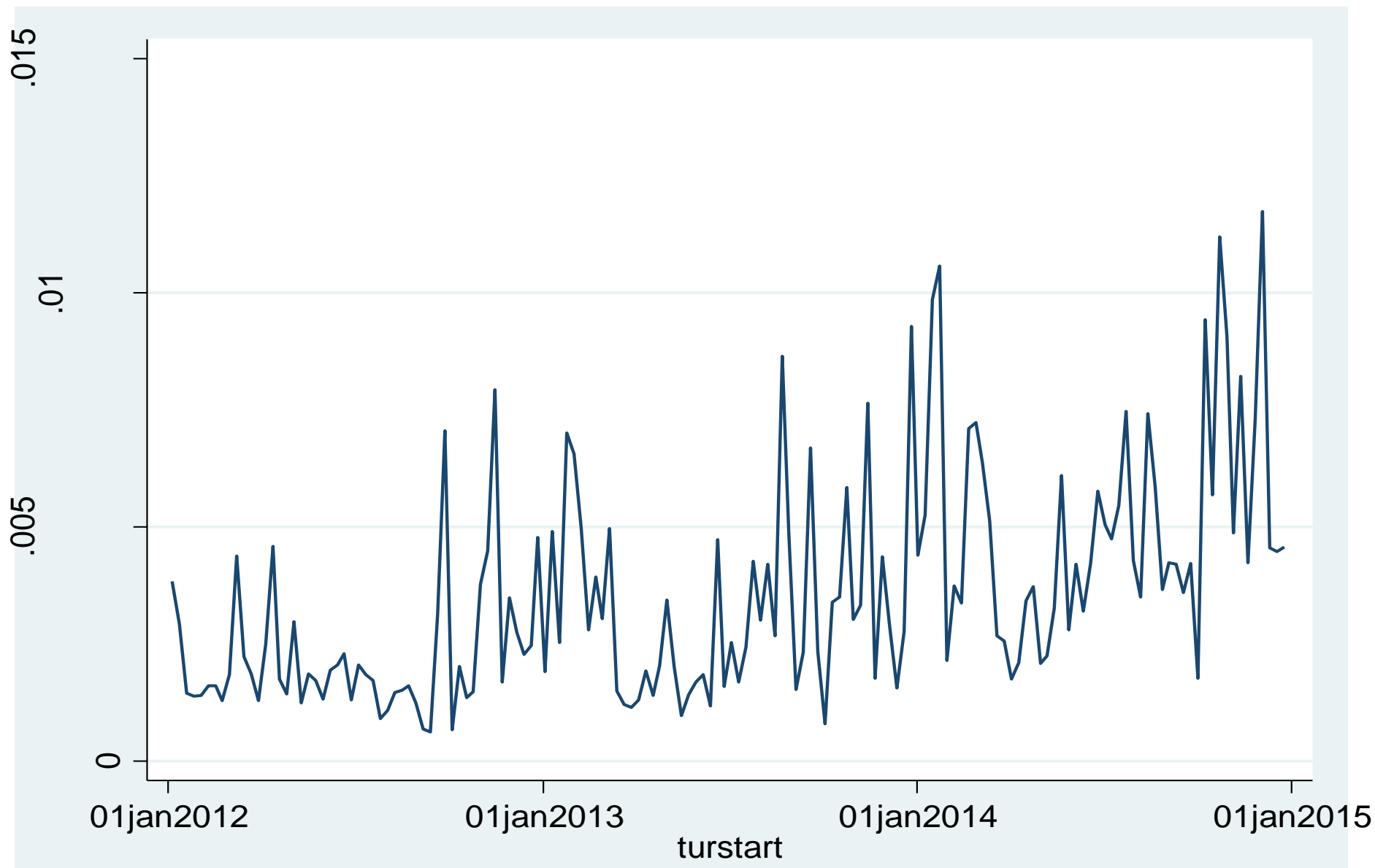
- key words include **terms related to corruption and investigation:**

(corruption or embezzlement or bribe-taking or money) and (double-regulating or investigate or audit or procuratorate) and (dismiss or remove or investigate or punish or penalize or discipline or discharge or repel)

-- “(腐败 or 贪污 or 受贿 or 金钱) and (双规 or 调查 or 审查 or 检察机关) and (免去 or 罢免 or 查处 or 惩处 or 撤消 or 撤除)”

- more investigation specific





# Top Anti-corruption news reports

## □ General Anti-Corruption Index

1. 2014, Jan 16: Policy talks & cases reports
2. 2014, Oct, 23: Progress Report to NPC
3. 2012, Nov. 12: first announcement

## □ Implementation Index

1. 2014, Dec 5 : Zhou Yongkang was arrested and expelled from the party; ( BBC: one of the nine most senior politicians in China until 2012)
2. 2014, Oct 23: Progress Report to NPC
3. 2014, Jan 24: Xi became the chair of national security; 25 officials were investigated.

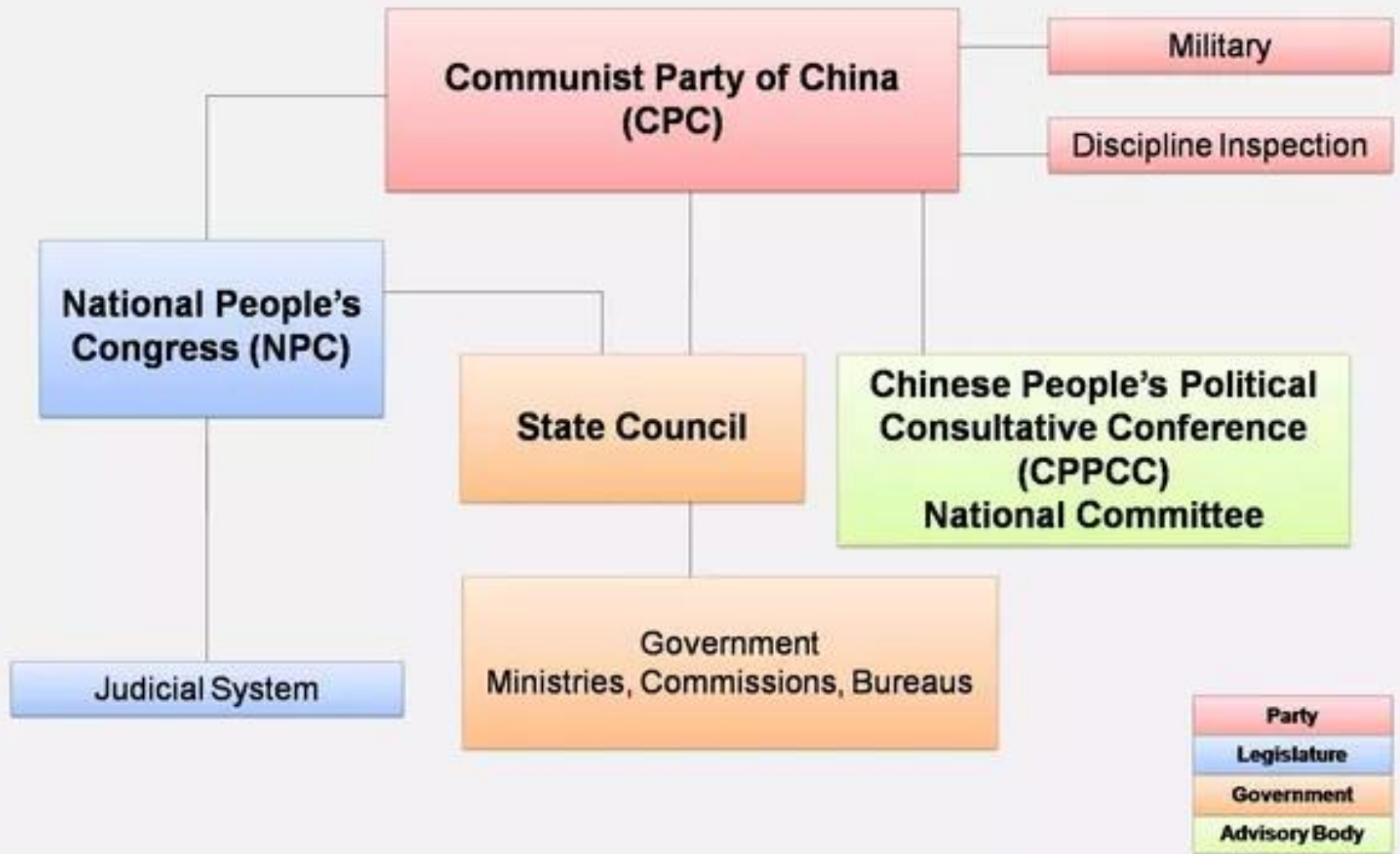
# Political connection of listed firms

- Sample: Listed firms in Shanghai & Shenzhen Stock Exchange
- We obtain the following information of the firms from the Taiwan Economic Journal (TEJ) database.
  - Basic Info: starting date, location, industry, ownership
  - Financial info: stock price, market value, ROE, liability Ratio...etc
  - Personal: names of the board members, chairman, top managers...etc and their background including previous working experience.
- Excluding firms went on market after 2012 January.  
→ 2131 firms.



# Measure of Political Connection

- We construct measures of two types of political connection:
  - I. Explicit connection with NPC or CPPCC: board members are delegates of National People's Congress (NPC) or of Chinese People's Political Consultative Conference (CPPCC).
  - II. Implicit connection with top leaders from the State Council or Central Committee of the Communist Party (based on previous working experience)



# Explicit connection with CPC or CPPCC

- We collect the name lists of NPC and CPPCC members, verify with the firm leaders' names and birth years to identify if the firm leader is a current NPC/ CPPCC member. (2800; 2200)
- A firm is defined as politically connected at time  $t$  if at least one of its firm leader is a NPC or CPPCC member at that time .
- Less than 2% of firms have more than one delegates of NPC/ CPPCC
- $Connection_{it} = 1 / 0.$

# Implicit connection with top political leaders

- Top leaders in the **State** Council (i.e. heads of departments) or Standing Committee of the Communist **Party** are not allowed to have explicit connection with listed firms.
- However, many top leaders have **working experiences** in the local government or industries.
- We focus on (vice) heads of the economic/financial related departments in State Council or Central Committee of the Communist Party.
- We collect their CVs from Baidu or People.com.cn., and keep their birth year and prefecture/prefecture city they have worked in.



# Implicit connection with top political leaders

- In Nov. 2012 when Xi announced the anti-corruption campaign, there are 331 top leaders.
  - 202 only had positions in the Central Committee of CCP
  - 75 only had the positions in the State Council
  - 54 of them hold the positions in both Central Committee and State Council.
- In China, there are 324 prefectures (half of them are cities)
- We have 405 state/party leaders, worked in 185 locations.

# Implicit connection with top political leaders

- We also collected background information of firm leaders (board members, CEO, chair) from TEJ database.
- From firm leaders, we have their previous working experience on locations without starting time and ending time.
- We defined the firm leader is potentially connected with a state/party leader if they have worked in the same location, and the age difference is less than 15.

# Implicit connection with top political leaders

## Two Variables:

1. The number of potentially connected state leaders of a firm at some point of time ranges from 0 to 3.

- less than 1% firm have ever had more than 1
- Connection with State, denoted as  $State_{it} = 1/0$

2. The number of potentially connected Party leaders of a firm at some point of time ranges from 0 to 4.

- less than 1% firm have ever had more than 1
- Connection with State, denoted as  $Party_{it} = 1/0$

▣ The variation over time is likely to be exogenous



# Time Trend of Stock Prices

- We classify firms into three groups based on explicit connection with CPC or CPPCC:

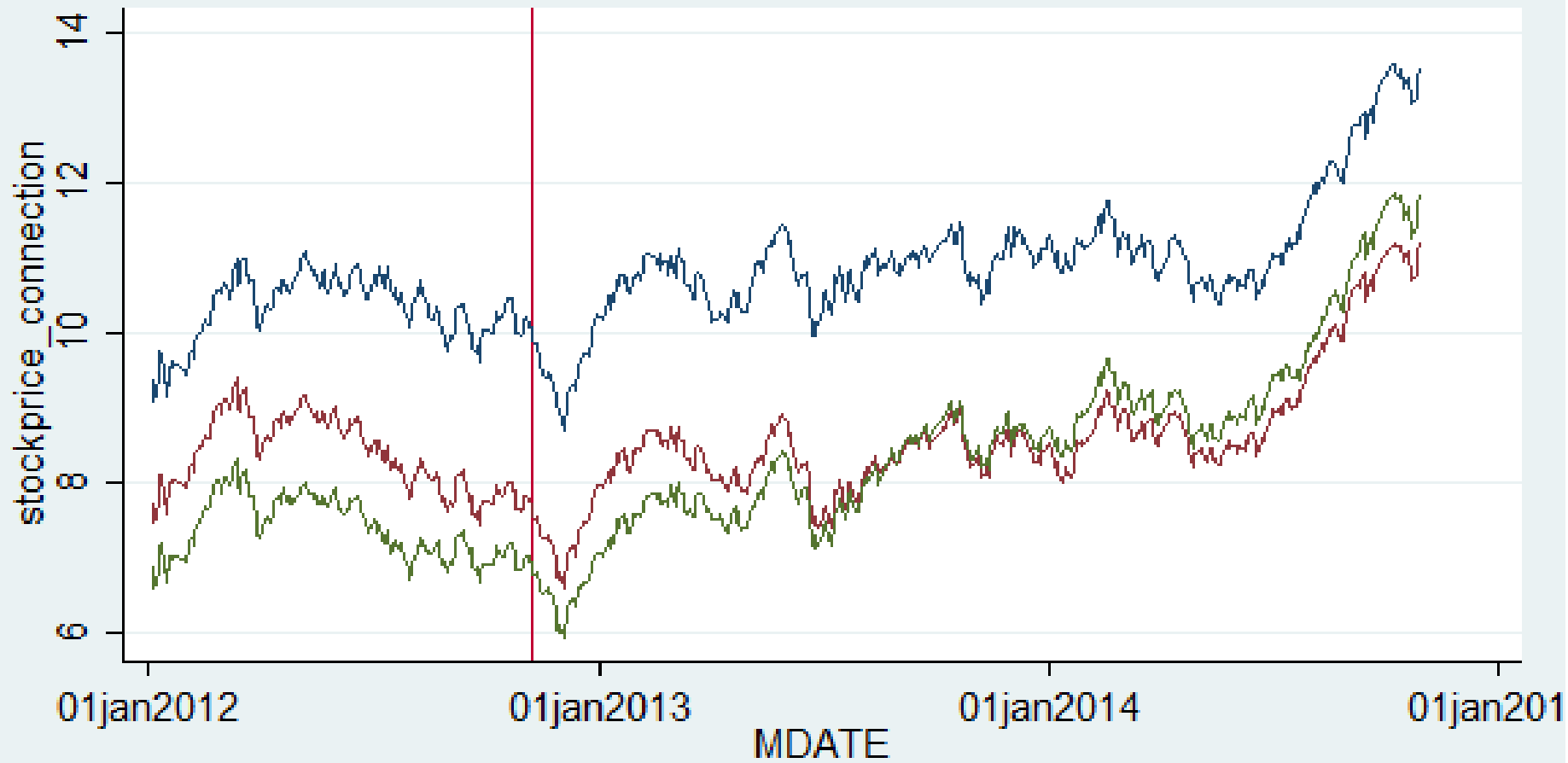
Connected all the time ( 7 %)

Connected at some points of time (18%)

Not connected all the time (75%)

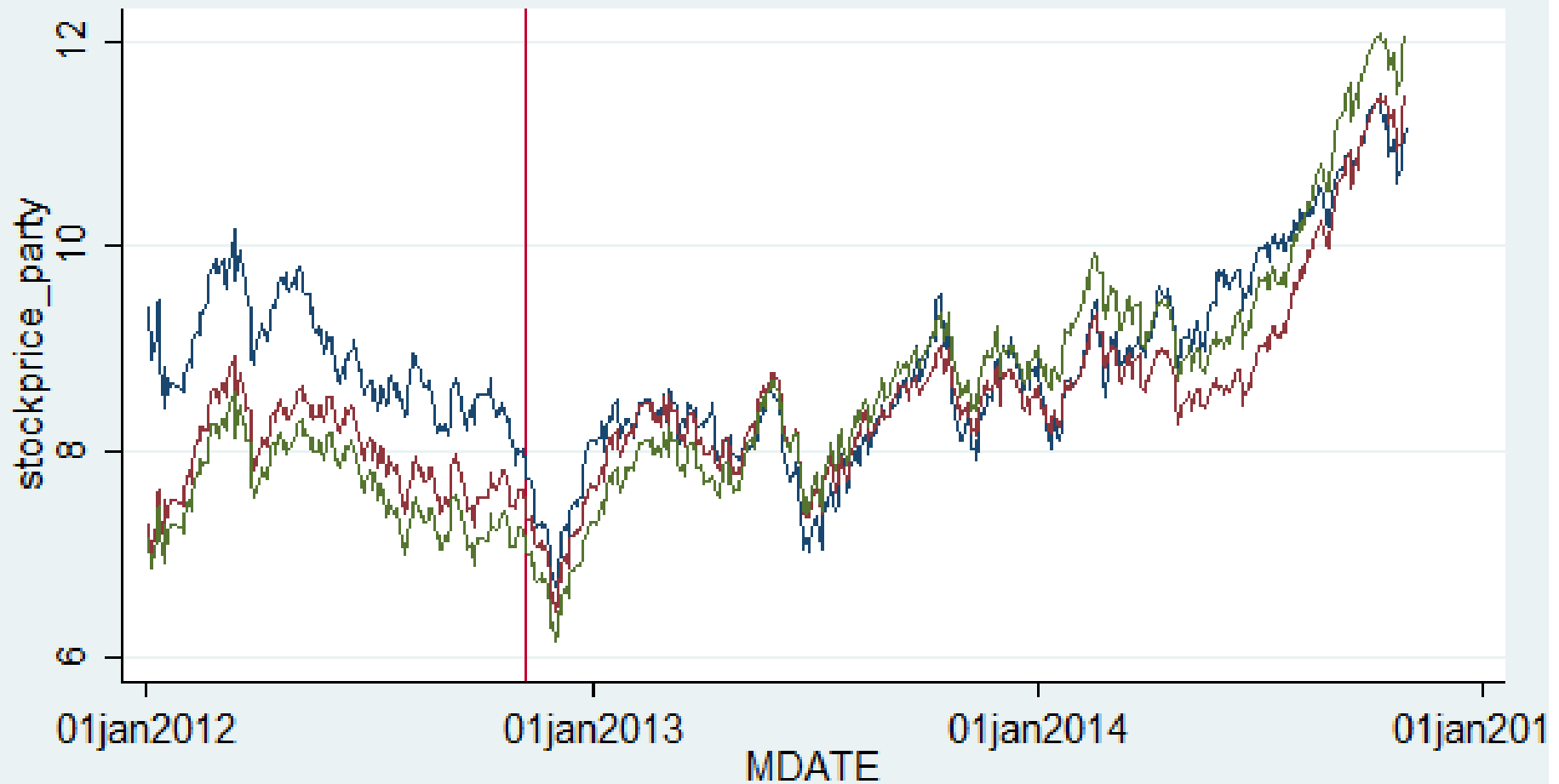
And then calculate the average stock price at time  $t$  for each group.

# stock price over time



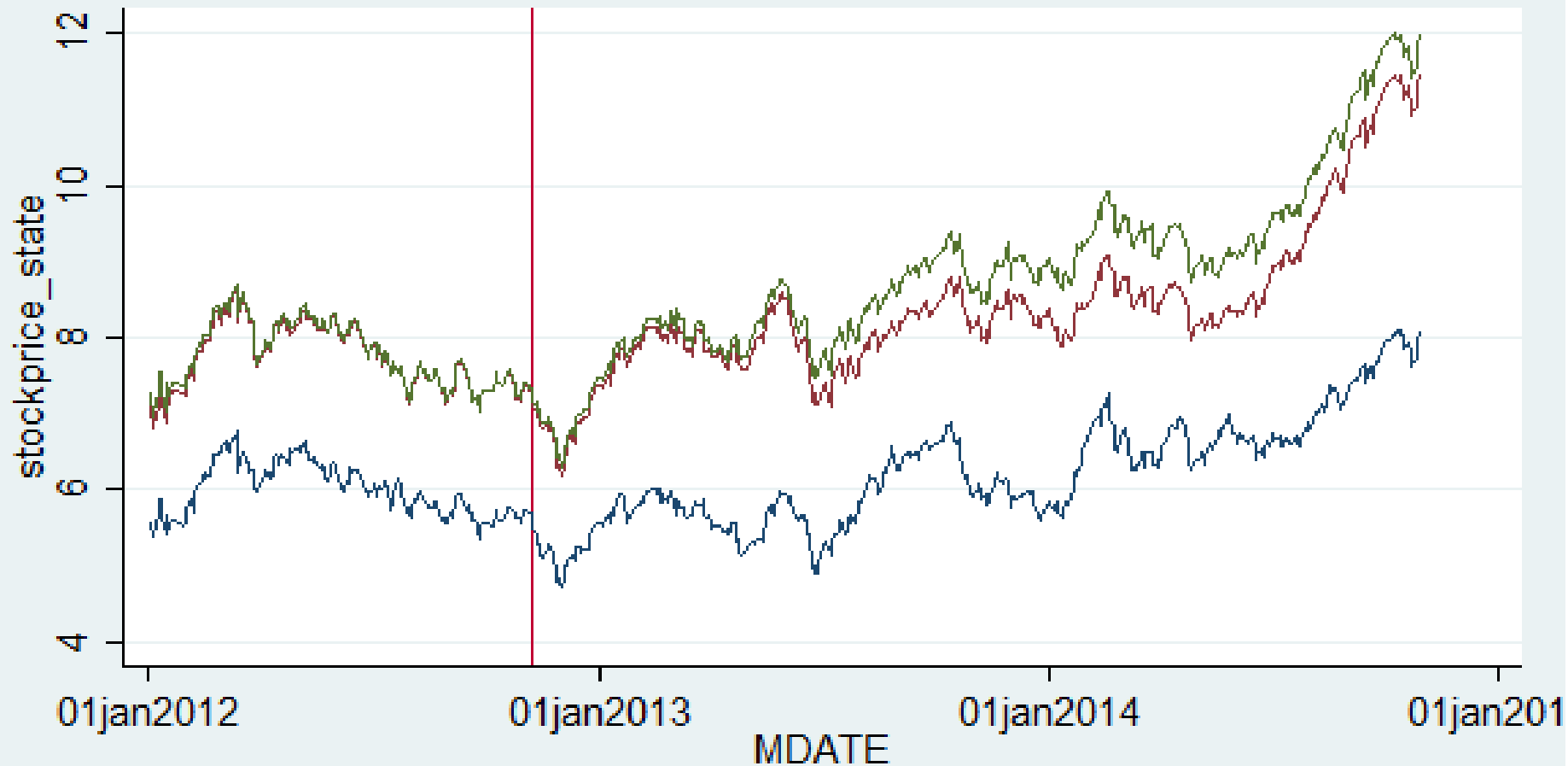
- Director/managers as congressman all the time
- Director/managers as congressman sometime
- No Director/managers as congressman at all

## stock price over time



- Director/managers connected with top party leaders all the time
- Director/managers connected with top party leaders sometime
- No director/managers connected with top party leaders at all

## stock price over time



- Director/managers connected with top state leaders all the time
- Director/managers connected with top state leaders sometime
- No director/managers connected with top state leaders at all

# Summary Statistics at firm level

<b>Company Level:</b>	<b>Number of firms</b>	<b>Mean</b>	<b>Std</b>
<b>connection_ever</b>	2,131	0.237	0.425
<b>party_ever</b>	2,131	0.330	0.470
<b>state_ever</b>	2,131	0.221	0.415
<b>Government owned</b>	2,131	0.504	0.5

# Performance Variable

- The cumulative abnormal return (CAR) developed by Malmendier et al.(2012)
- For weeks after Nov. 2012

$$CAR_{it} = \prod_{s=1}^t (1 + r_{is}) - \prod_{s=1}^t (1 + r_{is}^{bm}) \text{ for } t \geq 0 \quad (3)$$

- For weeks before Nov. 2012

$$CAR_{it} = \prod_{s=0}^{t+1} (1 + r_{is})^{-1} - \prod_{s=0}^{t+1} (1 + r_{is}^{bm})^{-1} \text{ for } t < 0$$

- Sample period: Jan 2012 – Dec 2014

# Empirical Specification

- Specification:

$$\begin{aligned} Performance_{it} = & \alpha + \beta Connect_{it} + \theta Connect_{it} \times anticorruption_t \\ & + \gamma Post_t \times Connect_{it} \times anticorruption_t + \eta_i + \phi_t + u_{it} \end{aligned}$$

- Performance: CAR\_mkt (Relative to the market)
- or CAR\_ind (Relative to the industry)
- We allow connection measures (*Connection; State; Party*) vary across time and company.

	(1)	(2)	(3)	(4)
	General Anti-corruption		Anti-corruption implementation	
Dependent variable	CAR_mkt	CAR_mkt	CAR_mkt	CAR_ind
Connection	0.060** (0.0233)	0.0592*** (0.0199)	0.040* (0.0205)	0.0380* (0.0194)
Connection X anticorruption	-14.02*** (3.181)	0.943 (2.988)	10.18 (6.274)	7.903 (6.079)
Post X connection X anticorruption		-6.859** (3.196)	-22.82*** (8.393)	-17.52** (8.045)
Party	0.064*** (0.0234)	0.00801 (0.0171)	0.012 (0.015)	0.00985 (0.0141)
State	0.068** (0.0297)	0.00358 (0.0221)	0.0092 (0.0187)	0.00798 (0.0184)
Party X anticorruption	-6.777*** (1.797)	4.764 (3.234)	11.91* (6.316)	11.46* (6.151)
State X anticorruption	-6.428** (2.653)	5.112 (3.620)	13.98** (6.732)	15.15** (6.728)
Post X party X anticorruption		-8.993*** (3.322)	-24.67*** (8.347)	-22.02*** (8.066)
Post X state X anticorruption		-8.517** (3.322)	-24.50*** (8.853)	-25.27*** (8.901)
Constant	-0.0254*** (0.00880)	-0.0358*** (0.00995)	-0.0208** (0.00871)	-0.00278 (0.00992)
Observations	313 190	313 190	313 190	313 190



# Results

- The mean of general index and the mean of the implementation index in year 2014 are 0.0148 and 0.043
- Under this level of policy strength,
  - Based on column (2), Xi's anti-corruption policy lowered the CAR of firms with explicit connection by 0.08
  - Based on column (3), Xi's anti-corruption policy lowered the CAR of firms with explicit connection by 0.054

# Heterogeneous Effects

- Ownership

There are many large state-owned companies. In general, it's hard for private companies to compete with them.

- Industry

Firms in highly regulated industry may be more sensitive to the change.

- Business Environment

For places where institution is not well-established, people rely on connection to get things done.

	(1)	(2)	(3)	(4)
	General Anti-Corruption		Anti-Corruption Implementation	
Sample	Gvt-owned	Non-Gvt	Gvt-owned	Non_Gvt
Connection	0.0349 (0.0214)	0.0760** (0.0368)	0.0283 (0.0226)	0.0393 (0.0364)
Connection X anticorruption	-0.502 (3.924)	-1.227 (4.463)	1.506 (8.139)	10.19 (9.381)
Post X connection X anticorruption	-1.420 (4.098)	-7.523 (4.837)	-5.765 (10.64)	-27.06** (12.80)
Party	-0.0166 (0.0201)	0.0238 (0.0296)	-0.00310 (0.0177)	0.0149 (0.0245)
State	0.0132 (0.0270)	-0.00532 (0.0391)	-0.00904 (0.0256)	0.0376 (0.0271)
Party X anticorruption	5.011 (3.524)	3.637 (5.690)	8.396 (7.327)	14.50 (10.50)
State X anticorruption	-2.447 (4.571)	13.49** (5.905)	1.478 (9.432)	25.40** (9.847)
Post X party X anticorruption	-6.915* (3.813)	-9.979* (5.559)	-16.50* (9.896)	-30.53** (13.47)
Post X state X anticorruption	-2.772 (4.628)	-12.86*** (4.771)	-11.22 (11.96)	-32.25** (13.01)
Constant	-0.0266** (0.0110)	-0.0344** (0.0161)	-0.0274** (0.0114)	-0.0375** (0.0166)
Observations	158,147	154,565	158,147	154,565
R-squared	0.219	0.342	0.219	0.344
Number of companies	1,087	1,062	1,087	1,062

# Industry

- No effect: finance, retailing, real estate
- Some effects (negative): Mining, Manufacture, Energy supply, Transport/post/storage, Information software, Construction
- Positive effect: agriculture

Financial industry: more firms with explicit connection  
more state owned (73%)

	(1)	(2)	(3)	(4)
	Anti-corruption implementation			
Sample: Industry	Finance	Real Estate	Manufacture	Construction
Connection	-0.00569 (0.0414)	0.0510 (0.0649)	0.0277 (0.0271)	0.0861 (0.0854)
Connection X anticorruption	-0.894 (19.37)	-14.44 (12.18)	5.711 (8.908)	60.65** (27.90)
Post X connection X anticorruption	-13.54 (27.40)	6.331 (15.26)	-14.34 (11.87)	-86.70** (34.19)
Party	0.0617* (0.0343)	-0.0681** (0.0284)	0.00164 (0.0178)	0.0574 (0.0661)
State	-0.0245 (0.0444)	0.000363 (0.0449)	0.0147 (0.0229)	-0.0789 (0.149)
Party X anticorruption	-34.81 (21.13)	-13.40 (20.52)	8.603 (8.203)	11.59 (16.43)
State X anticorruption	-3.141 (38.56)	5.690 (19.64)	17.03* (8.978)	33.33 (21.92)
Post X party X anticorruption	27.18 (21.34)	16.09 (23.63)	-20.45* (10.78)	-42.13 (26.66)
Post X state X anticorruption	3.291 (38.71)	-12.45 (23.02)	-25.81** (11.86)	-42.53 (26.11)
Number of companies	41	146	1293	52

# Business Environment/Regional Variation

- Based on Corruption index developed by Qin et al (2014), we split all prefectures into two:  
high-corruption area  
low-corruption area
- The index is based on frequency of mentioning corruption in the social media in China from 2011/7 to 2012/1.
- High corruption index: corruption is more prevalent and observable

	(1)	(2)	(3)	(4)
	General Anticorruption		Anticorruption Implementation	
Sample: regional corruption index	Low	High	Low	High
Connection	0.0442 (0.0283)	0.0693** (0.0284)	0.0356 (0.0289)	0.0404 (0.0297)
Connection X anticorruption	0.995 (4.670)	1.012 (3.803)	6.475 (9.541)	13.84* (8.308)
Post X connection X anticorruption	-3.780 (4.674)	-10.05** (4.403)	-12.46 (11.98)	-33.26*** (11.86)
Party	0.00541 (0.0206)	0.00726 (0.0292)	0.00851 (0.0173)	0.0128 (0.0256)
State	0.00453 (0.0285)	-0.00200 (0.0314)	0.0124 (0.0258)	-0.00232 (0.0242)
Party X anticorruption	3.263 (4.097)	5.739 (5.269)	7.141 (8.096)	15.32 (10.03)
State X anticorruption	4.981 (4.838)	4.338 (5.435)	12.64 (9.108)	13.69 (9.643)
Post X party X anticorruption	-6.492 (4.166)	-9.995* (5.380)	-16.87 (10.48)	-28.33** (13.38)
Post X state X anticorruption	-8.123* (4.562)	-8.327* (4.706)	-23.16** (11.43)	-24.28* (13.14)
Constant	-0.0252 (0.0154)	-0.0438*** (0.0125)	-0.0267* (0.0159)	-0.0472*** (0.0129)

# Discussion: Channel

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- Look at the effects on profits, liability...etc.
- Usage of political connection:
  - getting more contracts/favor (not efficiency improving)
  - lower costs due to unreasonable regulations  
(efficiency improving)
- Exports



# Discussion: Perceived Policy Strength over time

- Perceived Policy Strength at time t:
  - a. **Completely Update:**

$$\textit{Anti Corruption Strength}_m = \textit{Anti Corruption Index}_m$$

- b. **Partially Update:**

$$\textit{Anti Corruption Strength}_m = \sum_{k=0}^m w_k * \textit{Anti Corruption Index}_k$$

using equal weight: Average News Index from week 0 to week m

# Conclusion

- We study the impacts of anti-corruption policy on firms' long term CAR.
- Overall all, the anti-corruption policy has reduced the benefits from being connected with NPC, CPPCC, and State council.
- Xi's anti-corruption policy lowered the CAR of firms with explicit connection by 0.054
- The effects were particularly strong for private firms and firms in areas with prevalent and observable corruption cases.