

Principal-Agent Problem

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(Lecture 12, Micro Theory I)

Why Should We Care About This?

- Principal-Agent Relationships are Everywhere
 - Firm owner vs. manager
 - Insurance company vs. insurer
 - People vs. politician
 - Professor vs. student (or TA!)
 - Policymaker vs. people/firms
 - Planner vs. actor (even in your brain!)
 - Self-control: Your today-self vs. tomorrow-self

The Principal-Agent Problem

- Firm owner (**Principal**) hires manager (**Agent**)
- **Revenue** $y_1 < \dots < y_S$ in state $s = 1 \sim S$, public
- **Cost** $C(x)$ for agent **action** $x \in X = \{x_1, \dots, x_n\}$
 - Action only known to agent
- State s occurs with probability $\pi_s(x)$ given x
- Assume: Likelihood ratio increasing over s

$$L(s, x, x') = \frac{\pi_s(x')}{\pi_s(x)}, x' > x$$

- Greater output = more likely desirable action

Contracting under Full Information

- Principal's VNM utility function $u(\cdot)$
- Agent's utility is $Ev(\cdot) - C(x)$
- Contract: $w(x) = (w_1(x), w_2(x), \dots, w_S(x))$
– (Wage $w_s(x)$ depends on state and **action** x)
- Expected Utility of each party:

$$U_A(x, w) = \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x)$$

$$U_P(x, w) = \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x))$$

Contracting under Incomplete Information

- Contract: $w = (w_1, w_2, \dots, w_S)$
 - Wage w_s depends on state, but not **hidden action** x
- Expected Utility of each party:

$$U_A(x, w) = \sum_{s=1}^S \pi_s(x) v(w_s) - C(x)$$

$$U_P(x, w) = \sum_{s=1}^S \pi_s(x) u(y_s - w_s)$$

- Note: Principal's Expected Utility still depends on **hidden action** x , but cannot contract on it!

Efficient Contract Under Full Information

- If action is observable, solve Pareto problem:

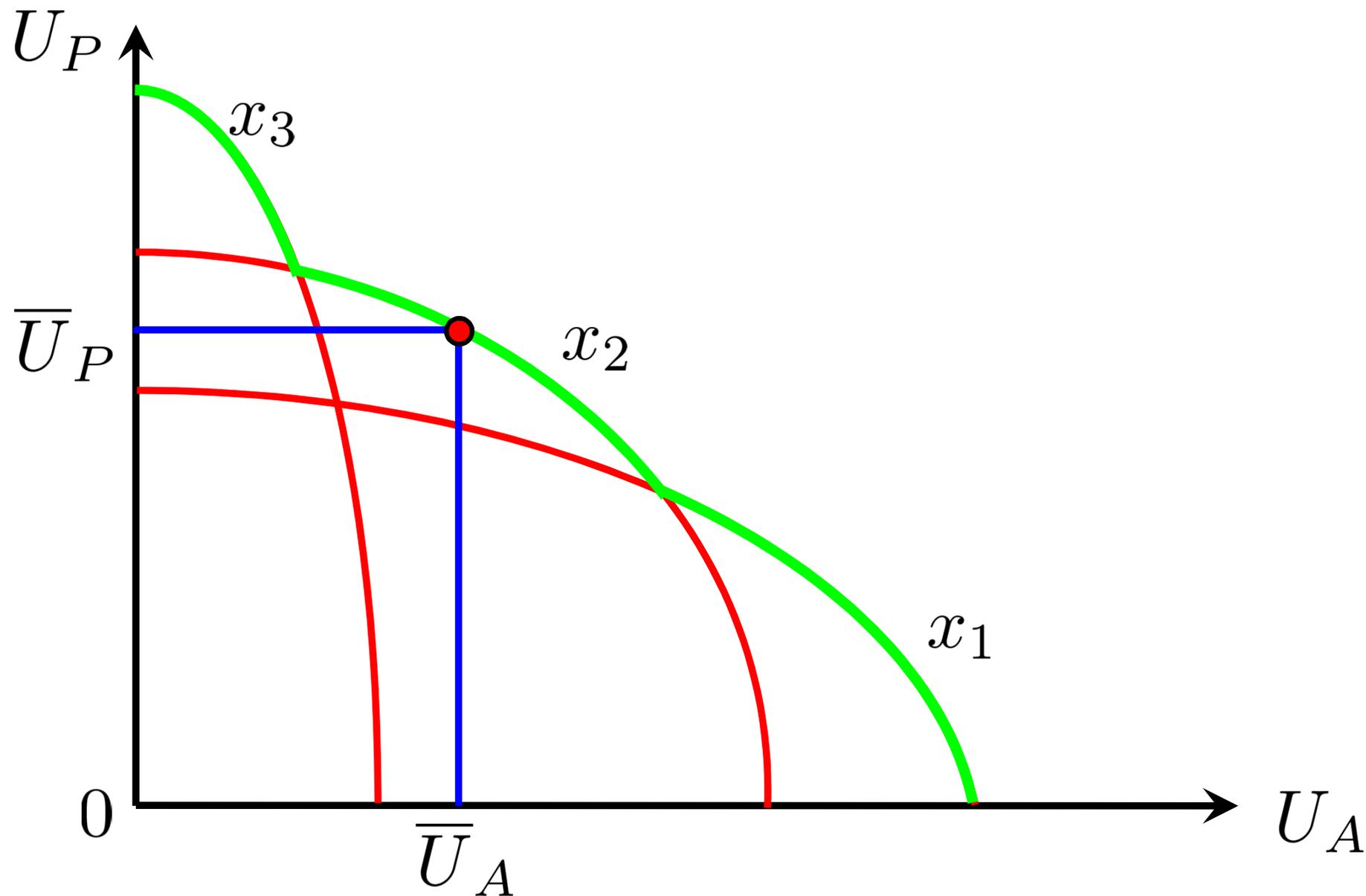
$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \right\}$$

$$x \in X = \{x_1, \dots, x_n\}, \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) \geq \bar{U}_P \left. \vphantom{\sum_{s=1}^S} \right\}$$

- **2-step strategy:**

1. Fix an action x , solve the Pareto problem
2. Find the envelope of PEAs under different x

Efficient Contract Under Full Information



Principal's Optimal Contract: Full Information

- Which efficient contract does Principal like?

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) \right. \\ \left. x \in \{x_1, \dots, x_n\}, \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \geq \bar{U}_A \right\}$$

- 2-step strategy:

1. Fix action x , solve the Pareto problem
2. Find the action x^* that maximizes U_P

Risk Neutral Principal vs. Risk Averse Agent

- Principal is **risk neutral**, solve Pareto problem:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) \underline{(y_s - w_s(x))} \mid \begin{array}{l} x \in X, \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \geq \bar{U}_A \end{array} \right\}$$

- Claim: Principal **bears all risk** and $w_s(x) = w(x)$
 - Agent is **risk averse**, can offer lower, but fixed wage and still make agent not worse off...

Why Fixed Wage Contract? Consider...

$$\underline{\bar{w}(x)} = \sum_{s=1}^S \pi_s(x) w_s(x) \text{ for } w(x) = (w_1(x), \dots, w_S(x))$$

- Agent is **risk averse**, so by Jensen's inequality:

$$v(\underline{\bar{w}(x)}) - C(x) > \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \geq \bar{U}_A$$

– Inequality strict unless $w_1(x) = \dots = w_S(x)$

- Principal can instead offer $w_s(x) = \bar{w}(x) - \epsilon$ to **bear all risk** (and agent still not worse off!)
- Not optimal unless wage is fixed: $w_s(x) = w$

Risk Neutral Principal vs. Risk Averse Agent

- Fix \bar{x} , the Pareto problem becomes:

$$\max_w \left\{ \sum_{s=1}^S \underline{\underline{\pi_s(\bar{x})y_s}} - w \mid v(w) - C(\bar{x}) \geq \bar{U}_A \right\}$$

$$\mathcal{L} = \sum_{s=1}^S \pi_s(\bar{x})y_s - w + \lambda [v(w) - C(\bar{x}) - \bar{U}_A]$$

- FOC:

$$w : -1 + \lambda v'(w) \leq 0 \text{ with equality if } w > 0$$

$$\lambda : v(w) - C(\bar{x}) \geq \bar{U}_A \text{ with equality if } \lambda > 0$$

Risk Neutral Principal vs. Risk Averse Agent

$w : -1 + \lambda v'(w) \leq 0$ with equality if $w > 0$

$\lambda : v(w) - C(\bar{x}) \geq \bar{U}_A$ with equality if $\lambda > 0$

- Constraint must bind (or can decrease the fixed wage w and increase U_P), Hence,
- $v(w) = \bar{U}_A + C(\bar{x})$, so optimal wage (for \bar{x}) is

$$w = v^{-1}(\bar{U}_A + C(\bar{x}))$$

- Find $x^* \in X = \{x_1, \dots, x_n\}$ to:

$$\max_x \left\{ \sum_{s=1}^S \pi_s(x) y_s - v^{-1}(\bar{U}_A + C(x)) \right\}$$

Risk Averse Principal vs. Risk Neutral Agent

- Suppose instead: Agent is **risk neutral**, solve:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) \mid \right. \\ \left. x \in X, \sum_{s=1}^S \pi_s(x) (\underline{w_s(x)}) - C(x) \geq \bar{U}_A \right\}$$

- Claim: Agent **bears all risk** and $r_s = r$
 - Principal is **risk averse**, can offer lower, but fixed rent and still make principal not worse off...

Risk Averse Principal vs. Risk Neutral Agent

$$\underline{\underline{\bar{r}(x)}} = \sum_{s=1}^S \pi_s(x) r_s \text{ for } r(x) = (r_1, \dots, r_S) \\ = (y_1 - w_1(x), \dots, y_S - w_S(x))$$

- Principal is **risk averse**, so by Jensen's inequality:

$$\underline{\underline{u(\bar{r}(x))}} > \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) = \sum_{s=1}^S \pi_s(x) u(r_s)$$

– Inequality strict unless $r_1(x) = \dots = r_S(x)$

- Principal can keep $r_s(x) = \bar{r}(x)$ and have risk neutral agent **bear all risk** (and not be worse off!)
- Not optimal unless **rent** is fixed: $r = y_s - w_s(x)$

Risk Averse Principal vs. Risk Neutral Agent

- Fix \bar{x} , the Pareto problem becomes:

$$\max_r \left\{ u(r) \mid \sum_{s=1}^S \pi_s(\bar{x}) \underline{\underline{y_s - r}} - C(\bar{x}) \geq \bar{U}_A \right\}$$

$$\mathcal{L} = u(r) + \lambda \left[\sum_{s=1}^S \pi_s(\bar{x}) y_s - r - C(\bar{x}) - \bar{U}_A \right]$$

- FOC: $r : u'(r) - \lambda \leq 0$ with equality if $r > 0$

$$\lambda : \sum_{s=1}^S \pi_s(\bar{x}) y_s - r - C(\bar{x}) \geq \bar{U}_A \text{ with equality if } \lambda > 0$$

Risk Averse Principal vs. Risk Neutral Agent

$$\lambda : \sum_{s=1}^S \pi_s(\bar{x}) y_s - C(\bar{x}) \geq \bar{U}_A + r \text{ with equality if } \lambda > 0$$

$r : u'(r) - \lambda \leq 0$ with equality if $r > 0$

- Constraint must bind (or can increase fixed rent r to raise U_P), so optimal rent (for \bar{x}) is

$$r = \sum_{s=1}^S \pi_s(\bar{x}) y_s - C(\bar{x}) - \bar{U}_A$$

- Find x to:

$$\max_{x \in \{x_1, \dots, x_n\}} \left\{ \sum_{s=1}^S \pi_s(x) y_s - C(x) \right\} - \bar{U}_A$$

Contracting under Incomplete Information

- Now consider Contract: $w = (w_1, w_2, \dots, w_S)$

- EU:
$$U_A(x, w) = \sum_{s=1}^S \pi_s(x) v(w_s) - C(x)$$

$$U_P(x, w) = \sum_{s=1}^S \pi_s(x) u(y_s - w_s)$$

- Principal's EU still depends on **hidden action** x , but cannot contract on it! Can only induce x by:
- **Incentive Compatibility (IC)** Constraint: Under w ,

$$U_A(x, w) \leq U_A(x^*, w) \text{ for all } x \in X$$

Optimal Contract: Incomplete Information

- For hidden action, solve Pareto problem:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s) \mid \begin{array}{l} U_A(\tilde{x}, w) \leq U_A(x, w), \\ \text{(IC constraint added)} \\ \forall \tilde{x}, \sum_{s=1}^S \pi_s(x) v(w_s) - C(x) \geq \bar{U}_A \end{array} \right\}$$

- Not easy in general, except the case of...
- Risk Averse Principal vs. Risk Neutral Agent!!

Why is RA-Principal vs. RN-Agent Special?

- Optimal rent: $r = \sum_{s=1}^S \pi_s(\bar{x}) y_s - C(\bar{x}) - \bar{U}_A$
 - and \bar{x} solves $\max_{x \in X} \left\{ \sum_{s=1}^S \pi_s(x) y_s - C(x) \right\} - \bar{U}_A$
 - So, under r ,
 - **IC holds!**
 - Can't do better than Full Info.
- $$\leq \sum_{s=1}^S \pi_s(\bar{x}) y_s - r - C(\bar{x}) = U_A(\bar{x}, w)$$

Optimal Contract: Incomplete Information

- What if we are in the tough case solving...

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) v(y_s - w_s) \mid U_A(\tilde{x}, w) \leq U_A(x, w), \right. \\ \left. \forall \tilde{x}, \sum_{s=1}^S \pi_s(x) v(w_s) - C(x) \geq \bar{U}_A \right\}$$

– EX: Risk Averse Agent vs. Risk Neutral Principal

1. Fix action x , solve the Pareto problem
2. Find the action x^* that maximizes U_P

Optimal Contract: Incomplete Information

- If only one IC binds

- Lowest-cost action binds or only 2 actions ($S = 2$)

$$\max_w \{U_P(\bar{x}, w) \mid U_A(\underline{\tilde{x}}, w) \leq U_A(\underline{\bar{x}}, w), U_A(\bar{x}, w) \geq \bar{U}_A\}$$

$$\mathcal{L} = U_P(\bar{x}) + \lambda [U_A(\bar{x}, w) - \bar{U}_A] + \mu [U_A(\bar{x}, w) - U_A(\tilde{x}, w)]$$

$$\mathcal{L} = \sum_{s=1}^S \pi_s(\bar{x}) u(y_s - w_s) + \lambda \left[\sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x}) - \bar{U}_A \right]$$

$$+ \mu \left[\sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x}) - \left(\sum_{s=1}^S \pi_s(\tilde{x}) v(w_s) - C(\tilde{x}) \right) \right]$$

Optimal Contract: Incomplete Information

$$\mathcal{L} = \sum_{s=1}^S \pi_s(\bar{x}) u(y_s - w_s) + (\lambda + \mu) \left[\sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x}) \right]$$

$$+ \mu \left[\sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - \lambda \bar{U}_A - \mu \left[\sum_{s=1}^S \pi_s(\tilde{x}) v(w_s) - C(\tilde{x}) \right] \right]$$

$$w_s : -\pi_s(\bar{x}) u'(y_s - w_s) + (\lambda + \mu) \pi_s(\bar{x}) v'(w_s) - \mu \pi_s(\tilde{x}) v'(w_s) \leq 0 \text{ (w/ equality if } w_s > 0)$$

$$\lambda : \underline{\underline{\sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x})}} \geq \bar{U}_A \text{ (w/ equality if } \lambda > 0)$$

$$\mu : \text{(w/ equality if } \mu > 0) \geq \underline{\underline{\sum_{s=1}^S \pi_s(\tilde{x}) v(w_s) - C(\tilde{x})}}$$

Risk Neutral Principal vs. Risk Averse Agent

$$w_s : -\pi_s(\bar{x})u'(y_s - w_s) + (\lambda + \mu)\pi_s(\bar{x})v'(w_s) - \mu\pi_s(\tilde{x})v'(w_s) \leq 0 \text{ (w/ equality if } w_s > 0)$$

- If $w_s > 0$, $\frac{u'(y_s - w_s)}{v'(w_s)} = (\lambda + \mu) - \mu \frac{\pi_s(\tilde{x})}{\pi_s(\bar{x})}$, $\tilde{x} < \bar{x}$

– Risk Neutral Principal vs. Risk Averse Agent:

$$u'(y_s - w_s) = 1, v(w_s) \text{ concave}$$

- **FOC:** $\frac{1}{v'(w_s)} = (\lambda + \mu) - \mu \frac{\pi_s(\tilde{x})}{\pi_s(\bar{x})}$

Increasing in s ?

Risk Neutral Principal vs. Risk Averse Agent

- FOC: $\frac{1}{v'(w_s)} = (\lambda + \mu) - \mu \frac{\pi_s(\tilde{x})}{\pi_s(\bar{x})}, \tilde{x} < \bar{x}$
- Monotone Likelihood Ratio Property required so w_s^* is increasing in s : $\frac{\pi_s(\bar{x})}{\pi_s(\tilde{x})} > 0, \text{ for } \bar{x} > \tilde{x}$
- IR/IC Constraints Bind:
$$\lambda : U_A(\bar{x}, w) = \sum \pi_s(\bar{x})v(w_s) - C(\bar{x}) = \bar{U}_A$$
$$\mu : \sum \pi_s(\bar{x})v(w_s) - C(\bar{x}) = \sum \pi_s(\tilde{x})v(w_s) - C(\tilde{x})$$
$$U_A(\bar{x}, w) = U_A(\tilde{x}, w)$$

Summary of 7.4

- Principal-Agent Problem is an entire field!
 - Each problem is a research paper
- Complete Information – Simple Cases:
- P is Risk Neutral (A is Risk Averse)
 - Find Fixed Wage Contract for each possible action
 - Find Optimal Action to $\text{Max } U_P$
- A is Risk Neutral (P is Risk Averse)
 - Find Fixed Rent Contract for each possible action
 - Find Optimal Action to $\text{Max } U_A$

Summary of 7.4

- Hidden Action – Simple Cases:
- A is **Risk Neutral** (P is Risk Averse)
 - Use **same Fixed Rent Contract** w/o hidden action
 - (as in second case of complete information) since
 - It **already satisfies IC** (possible solution!), and
 - We **cannot do better** than the solution of the same problem with **less** constraints
- Homework: 2014 Final C, 2013 Final B7-B13