

# Principal-Agent Problem

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(Lecture 12, Micro Theory I)

# Why Should We Care About This?

2

- Principal-Agent Relationships are Everywhere
  - Firm owner vs. manager
  - Insurance company vs. insurer
  - People vs. politician
  - Professor vs. student (or TA!)
  - Policymaker vs. people/firms
  - Planner vs. actor (even in your brain!)
  - Self-control: Your today-self vs. tomorrow-self

# The Principal-Agent Problem

3

- Firm owner (**Principal**) hires manager (**Agent**)
- **Revenue**  $y_1 < \dots < y_S$  in state  $s = 1 \sim S$ , public
- **Cost**  $C(x)$  for agent **action**  $x \in X = \{x_1, \dots, x_n\}$ 
  - Action only known to agent
- State  $s$  occurs with probability  $\pi_s(x)$  given  $x$
- Assume: Likelihood ratio increasing over  $s$

$$L(s, x, x') = \frac{\pi_s(x')}{\pi_s(x)}, x' > x$$

- Greater output = more likely desirable action

# Contracting under Full Information

4

- Principal's VNM utility function  $u(\cdot)$
- Agent's utility is  $Ev(\cdot) - C(x)$
- Contract:  $w(x) = (w_1(x), w_2(x), \dots, w_S(x))$ 
  - (Wage  $w_s(x)$  depends on state and **action**  $x$ )
- Expected Utility of each party:

$$U_A(x, w) = \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x)$$

$$U_P(x, w) = \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x))$$

# Contracting under Incomplete Information

5

- Contract:  $w = (w_1, w_2, \dots, w_S)$ 
  - Wage  $w_s$  depends on state, but not **hidden action**  $x$

- Expected Utility of each party:

$$U_A(x, w) = \sum_{s=1}^S \pi_s(x) v(w_s) - C(x)$$

$$U_P(x, w) = \sum_{s=1}^S \pi_s(x) u(y_s - w_s)$$

- Note: Principal's Expected Utility still depends on **hidden action**  $x$ , but cannot contract on it!

# Efficient Contract Under Full Information

6

- If action is observable, solve Pareto problem:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \right\}$$

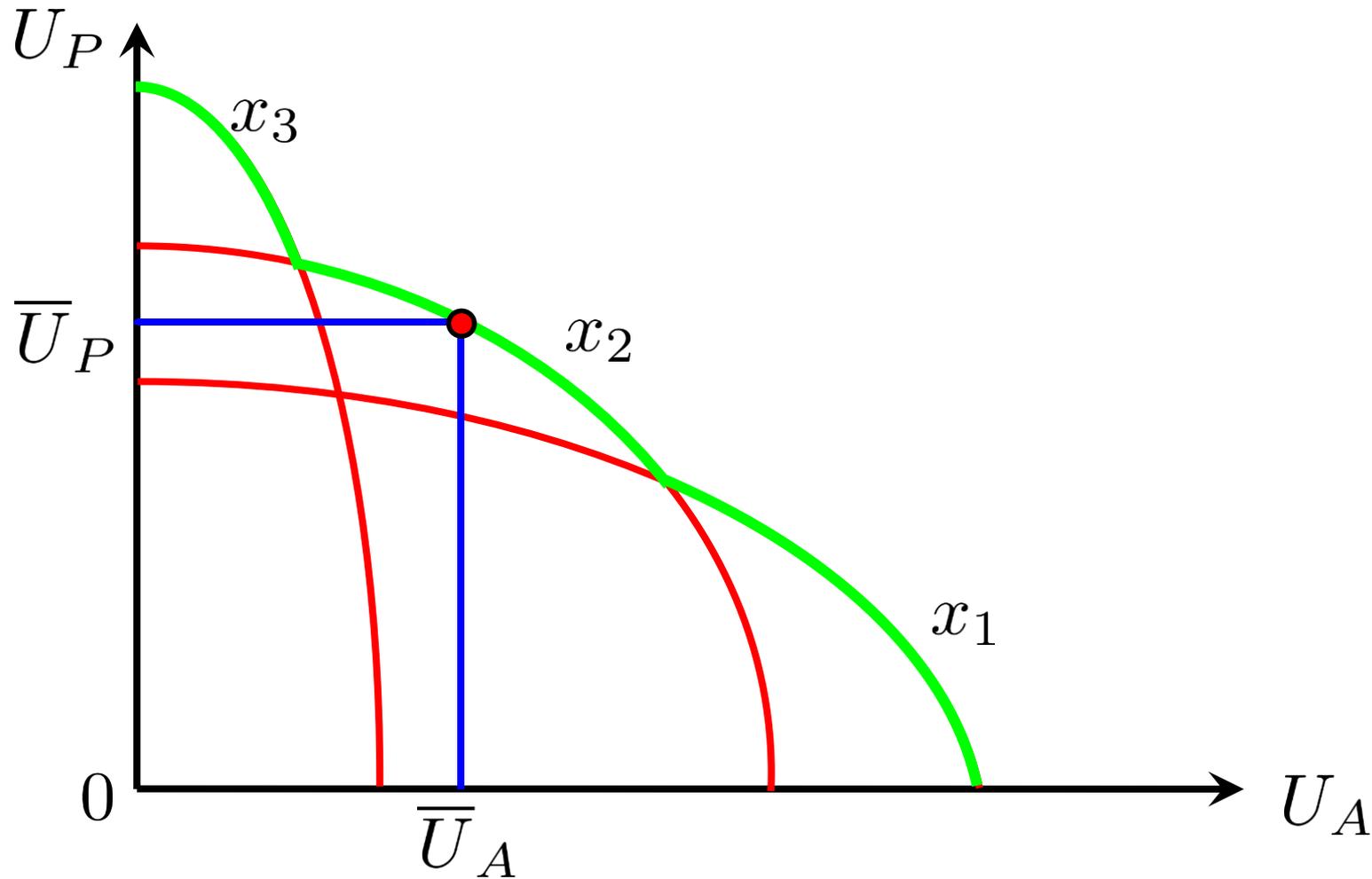
$$x \in X = \{x_1, \dots, x_n\}, \left. \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) \geq \bar{U}_P \right\}$$

- **2-step strategy:**

1. Fix an action  $x$ , solve the Pareto problem
2. Find the envelope of PEAs under different  $x$

# Efficient Contract Under Full Information

7



# Principal's Optimal Contract: Full Information<sup>8</sup>

- Which efficient contract does Principal like?

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) \right. \\ \left. x \in \{x_1, \dots, x_n\}, \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \geq \bar{U}_A \right\}$$

- 2-step strategy:

1. Fix action  $x$ , solve the Pareto problem
2. Find the action  $x^*$  that maximizes  $U_P$

# Risk Neutral Principal vs. Risk Averse Agent 9

- Principal is **risk neutral**, solve Pareto problem:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) \underline{\underline{(y_s - w_s(x))}} \mid \begin{array}{l} x \in X, \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \geq \bar{U}_A \end{array} \right\}$$

- Claim: Principal **bears all risk** and  $w_s(x) = w(x)$ 
  - Agent is **risk averse**, can offer lower, but fixed wage and still make agent not worse off...

# Why Fixed Wage Contract? Consider...

$$\underline{\underline{\bar{w}(x)}} = \sum_{s=1}^S \pi_s(x) w_s(x) \text{ for } w(x) = (w_1(x), \dots, w_S(x))$$

- Agent is **risk averse**, so by Jensen's inequality:

$$v(\underline{\underline{\bar{w}(x)}}) - C(x) > \sum_{s=1}^S \pi_s(x) v(w_s(x)) - C(x) \geq \bar{U}_A$$

– Inequality strict unless  $w_1(x) = \dots = w_S(x)$

- Principal can instead offer  $w_s(x) = \bar{w}(x) - \epsilon$  to **bear all risk** (and agent still not worse off!)
- Not optimal unless wage is fixed:  $w_s(x) = w$

# Risk Neutral Principal vs. Risk Averse Agent 11

- Fix  $\bar{x}$ , the Pareto problem becomes:

$$\max_w \left\{ \sum_{s=1}^S \underline{\underline{\pi_s(\bar{x})y_s}} - w \mid v(w) - C(\bar{x}) \geq \bar{U}_A \right\}$$

$$\mathcal{L} = \sum_{s=1}^S \pi_s(\bar{x})y_s - w + \lambda [v(w) - C(\bar{x}) - \bar{U}_A]$$

- FOC:

$$w : -1 + \lambda v'(w) \leq 0 \text{ with equality if } w > 0$$

$$\lambda : v(w) - C(\bar{x}) \geq \bar{U}_A \text{ with equality if } \lambda > 0$$

# Risk Neutral Principal vs. Risk Averse Agent

$w : -1 + \lambda v'(w) \leq 0$  with equality if  $w > 0$

$\lambda : v(w) - C(\bar{x}) \geq \bar{U}_A$  with equality if  $\lambda > 0$

- Constraint must bind (or can decrease the fixed wage  $w$  and increase  $U_P$ ), Hence,
- $v(w) = \bar{U}_A + C(\bar{x})$ , so optimal wage (for  $\bar{x}$ ) is

$$w = v^{-1}(\bar{U}_A + C(\bar{x}))$$

- Find  $x^* \in X = \{x_1, \dots, x_n\}$  to:

$$\max_x \left\{ \sum_{s=1}^S \pi_s(x) y_s - v^{-1}(\bar{U}_A + C(x)) \right\}$$

# Risk Averse Principal vs. Risk Neutral Agent 13

- Suppose instead: Agent is **risk neutral**, solve:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) \right. \\ \left. x \in X, \sum_{s=1}^S \pi_s(x) (\underline{w_s(x)}) - C(x) \geq \bar{U}_A \right\}$$

- Claim: Agent **bears all risk** and  $r_s = r$ 
  - Principal is **risk averse**, can offer lower, but fixed rent and still make principal not worse off...

# Risk Averse Principal vs. Risk Neutral Agent 14

$$\underline{\underline{\bar{r}(x)}} = \sum_{s=1}^S \pi_s(x) r_s \text{ for } r(x) = (r_1, \dots, r_S) \\ = (y_1 - w_1(x), \dots, y_S - w_S(x))$$

- Principal is **risk averse**, so by Jensen's inequality:

$$\underline{\underline{u(\bar{r}(x))}} > \sum_{s=1}^S \pi_s(x) u(y_s - w_s(x)) = \sum_{s=1}^S \pi_s(x) u(r_s)$$

– Inequality strict unless  $r_1(x) = \dots = r_S(x)$

- Principal can keep  $r_s(x) = \bar{r}(x)$  and have risk neutral agent **bear all risk** (and not be worse off!)
- Not optimal unless **rent** is fixed:  $r = y_s - w_s(x)$

# Risk Averse Principal vs. Risk Neutral Agent 15

- Fix  $\bar{x}$ , the Pareto problem becomes:

$$\max_r \left\{ u(r) \mid \sum_{s=1}^S \pi_s(\bar{x}) \underline{\underline{(y_s - r)}} - C(\bar{x}) \geq \bar{U}_A \right\}$$

$$\mathcal{L} = u(r) + \lambda \left[ \sum_{s=1}^S \pi_s(\bar{x}) y_s - r - C(\bar{x}) - \bar{U}_A \right]$$

- FOC:  $r : u'(r) - \lambda \leq 0$  with equality if  $r > 0$

$$\lambda : \sum_{s=1}^S \pi_s(\bar{x}) y_s - r - C(\bar{x}) \geq \bar{U}_A \text{ with equality if } \lambda > 0$$

# Risk Averse Principal vs. Risk Neutral Agent 16

$$r : u'(r) - \lambda \leq 0 \text{ with equality if } r > 0$$
$$\lambda : \sum_{s=1}^S \pi_s(\bar{x}) y_s - C(\bar{x}) \geq \bar{U}_A + r \text{ with equality if } \lambda > 0$$

- Constraint must bind (or can increase fixed rent  $r$  to raise  $U_P$ ), so optimal rent (for  $\bar{x}$ ) is

$$r = \sum_{s=1}^S \pi_s(\bar{x}) y_s - C(\bar{x}) - \bar{U}_A$$

- Find  $x$  to:

$$\max_{x \in \{x_1, \dots, x_n\}} \left\{ \sum_{s=1}^S \pi_s(x) y_s - C(x) \right\} - \bar{U}_A$$

# Contracting under Incomplete Information

17

- Now consider Contract:  $w = (w_1, w_2, \dots, w_S)$
- EU:
$$U_A(x, w) = \sum_{s=1}^S \pi_s(x) v(w_s) - C(x)$$
$$U_P(x, w) = \sum_{s=1}^S \pi_s(x) u(y_s - w_s)$$
  - Principal's EU still depends on **hidden action**  $x$ , but cannot contract on it! Can only induce  $x$  by:
- **Incentive Compatibility (IC)** Constraint: Under  $w$ ,
$$U_A(x, w) \leq U_A(x^*, w) \text{ for all } x \in X$$

# Optimal Contract: Incomplete Information

18

- For hidden action, solve Pareto problem:

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s) \left| \begin{array}{l} U_A(\tilde{x}, w) \leq U_A(x, w), \\ \text{(IC constraint added)} \end{array} \right. \right. \\ \left. \left. \forall \tilde{x}, \sum_{s=1}^S \pi_s(x) v(w_s) - C(x) \geq \bar{U}_A \right\}$$

- Not easy in general, except the case of...
- Risk Averse Principal vs. Risk Neutral Agent!!

# Why is RA-Principal vs. RN-Agent Special?

- Optimal rent: 
$$r = \sum_{s=1}^S \pi_s(\bar{x}) y_s - C(\bar{x}) - \bar{U}_A$$
- and  $\bar{x}$  solves 
$$\max_{x \in X} \left\{ \sum_{s=1}^S \pi_s(x) y_s - C(x) \right\} - \bar{U}_A$$
- So, under  $r$ , 
$$\sum_{s=1}^S \pi_s(x) y_s - r - C(x) = U_A(x, w)$$
- **IC holds!**
- Can't do better than Full Info. 
$$\leq \sum_{s=1}^S \pi_s(\bar{x}) y_s - r - C(\bar{x}) = U_A(\bar{x}, w)$$

- What if we are in the tough case solving...

$$\max_{x, w} \left\{ \sum_{s=1}^S \pi_s(x) u(y_s - w_s) \mid U_A(\tilde{x}, w) \leq U_A(x, w), \right. \\ \left. \forall \tilde{x}, \sum_{s=1}^S \pi_s(x) v(w_s) - C(x) \geq \bar{U}_A \right\}$$

– EX: Risk Averse Agent vs. Risk Neutral Principal

1. Fix action  $x$ , solve the Pareto problem
2. Find the action  $x^*$  that maximizes  $U_P$

# Optimal Contract: Incomplete Information

21

- If only one IC binds

- Lowest-cost action binds or only 2 actions ( $S = 2$ )

$$\max_w \{U_P(\bar{x}, w) \mid U_A(\underline{\tilde{x}}, w) \leq U_A(\underline{\bar{x}}, w), U_A(\bar{x}, w) \geq \bar{U}_A\}$$

$$\mathcal{L} = U_P(\bar{x}) + \lambda [U_A(\bar{x}, w) - \bar{U}_A] + \mu [U_A(\bar{x}, w) - U_A(\tilde{x}, w)]$$

$$\mathcal{L} = \sum_{s=1}^S \pi_s(\bar{x}) u(y_s - w_s) + \lambda \left[ \sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x}) - \bar{U}_A \right]$$

$$+ \mu \left[ \sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x}) - \left( \sum_{s=1}^S \pi_s(\tilde{x}) v(w_s) - C(\tilde{x}) \right) \right]$$

# Optimal Contract: Incomplete Information

22

$$\mathcal{L} = \sum_{s=1}^S \pi_s(\bar{x}) u(y_s - w_s) + (\lambda + \mu) \left[ \sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x}) \right]$$

$$+ \mu \left[ \sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - \lambda \bar{U}_A - \mu \left[ \sum_{s=1}^S \pi_s(\tilde{x}) v(w_s) - C(\tilde{x}) \right] \right]$$

$$w_s : -\pi_s(\bar{x}) u'(y_s - w_s) + (\lambda + \mu) \pi_s(\bar{x}) v'(w_s) - \mu \pi_s(\tilde{x}) v'(w_s) \leq 0 \text{ (w/ equality if } w_s > 0)$$

$$\lambda : \underline{\underline{\sum_{s=1}^S \pi_s(\bar{x}) v(w_s) - C(\bar{x})}} \geq \bar{U}_A \text{ (w/ equality if } \lambda > 0)$$

$$\mu : \text{(w/ equality if } \mu > 0) \geq \underline{\underline{\sum_{s=1}^S \pi_s(\tilde{x}) v(w_s) - C(\tilde{x})}}$$

# Risk Neutral Principal vs. Risk Averse Agent 23

$$w_s : -\pi_s(\bar{x})u'(y_s - w_s) + (\lambda + \mu)\pi_s(\bar{x})v'(w_s) - \mu\pi_s(\tilde{x})v'(w_s) \leq 0 \text{ (w/ equality if } w_s > 0)$$

- If  $w_s > 0$ ,  $\frac{u'(y_s - w_s)}{v'(w_s)} = (\lambda + \mu) - \mu \frac{\pi_s(\tilde{x})}{\pi_s(\bar{x})}$ ,  $\tilde{x} < \bar{x}$

– Risk Neutral Principal vs. Risk Averse Agent:

$$u'(y_s - w_s) = 1, v(w_s) \text{ concave}$$

- **FOC:**  $\frac{1}{v'(w_s)} = (\lambda + \mu) - \mu \frac{\pi_s(\tilde{x})}{\pi_s(\bar{x})}$

Increasing in  $s$  ?

# Risk Neutral Principal vs. Risk Averse Agent 24

- FOC:  $\frac{1}{v'(w_s)} = (\lambda + \mu) - \mu \frac{\pi_s(\tilde{x})}{\pi_s(\bar{x})}, \tilde{x} < \bar{x}$
- Monotone Likelihood Ratio Property required so  $w_s^*$  is increasing in  $s$ :  $\frac{\pi_s(\bar{x})}{\pi_s(\tilde{x})} > 0$ , for  $\bar{x} > \tilde{x}$
- IR/IC Constraints Bind:  
 $\lambda : U_A(\bar{x}, w) = \sum \pi_s(\bar{x})v(w_s) - C(\bar{x}) = \bar{U}_A$   
 $\mu : \sum \pi_s(\bar{x})v(w_s) - C(\bar{x}) = \sum \pi_s(\tilde{x})v(w_s) - C(\tilde{x})$   
 $U_A(\bar{x}, w) = U_A(\tilde{x}, w)$