

Principles of Economics

Chapter 17:

Oligopoly

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Oligopoly

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In This Chapter

- What outcomes are possible under **oligopoly**?
- Why is it difficult for oligopoly firms to **cooperate**?
- How we can use **game theory** to analyze the economics of cooperation?
- How are antitrust laws used to foster **competition**?

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Review

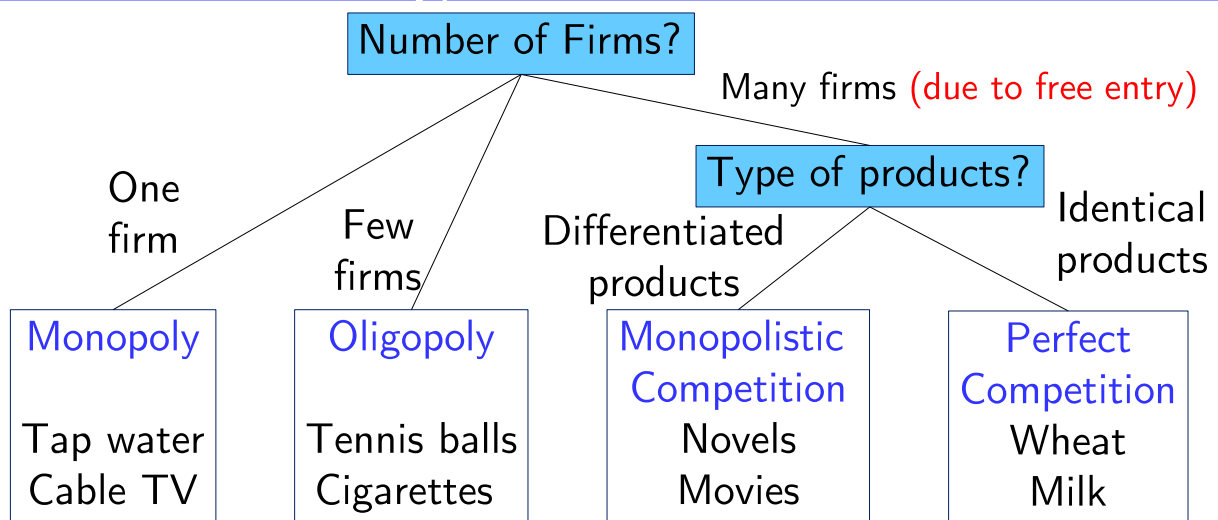
- **Concentration Ratio**
 - Measure a market's domination by a small number of firms
 - Percentage of total output in the market supplied by the **four largest** firms
 - The higher the concentration ratio, the less competition
 - Less than 50% for most industries
 - A **few exceptions**: light bulbs (84%), batteries (87%), tobacco (88%), beer (88%), and home refrigerators and freezers (93%)

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Review: The Four Types of Market Structure



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- Oligopoly
 - Market structure in which only a few sellers offer **similar or identical** products
- Strategic behavior in oligopoly:
 - A firm's decisions about **P** or **Q** can affect other firms and cause them to react
 - The firm will consider these reactions when making decisions
- Game theory: the study of how people behave in strategic situations

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Markets with Only a Few Sellers

- Oligopolists
 - Best off when they cooperate and together act like a monopolist
 - Strong incentives hinder a group of firms from maintaining the cooperative outcome
- Duopoly
 - A market with only two sellers
 - Simplest type of oligopoly

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Example 1: Gas Station Duopoly in Daiwan

- Daiwan, not to be confused with Taiwan, has 23 million residents
- The table: Daiwan's demand schedule for gasoline
- Daiwan has only two gas-selling firms:
 - T-CPC and FPC (Duopoly)
 - **Q**: liters of gasoline
 - Each firm's costs are **MC = \$5** and **FC = \$0**

P	Q
\$0	10,000
5	9,200
10	8,400
15	7,600
20	6,800
25	6,000
30	5,200
35	4,400
40	3,600
45	2,800

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Example 1: Daiwan, Competition vs. Monopoly

P	Q	Revenue	Cost	Profit
\$0	10,000	\$0	\$50,000	-\$50,000
5	9,200	46,000	46,000	0
10	8,400	84,000	42,000	42,000
15	7,600	114,000	38,000	76,000
20	6,800	136,000	34,000	102,000
25	6,000	150,000	30,000	120,000
30	5,200	156,000	26,000	130,000
35	4,400	154,000	22,000	132,000
40	3,600	144,000	18,000	126,000
45	2,800	126,000	14,000	112,000

Competitive outcome:

$$P = MC = \$5$$

$$Q = 9,200$$

$$\text{Profit} = \$0$$

Monopoly outcome:

$$P = \$35$$

$$Q = 4,400$$

$$\text{Profit} = \$132,000$$

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Collusion

- One possible duopoly outcome: Collusion
- Collusion:
 - Agreement among firms in a market about quantities to produce or prices to charge
- Cartel:
 - A group of firms acting in unison

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Active Learning 1: Collusion in Daiwan?

Duopoly outcome with collusion: Each gas company agrees to sell $Q = 2,200$ at $P = \$35$, each earns profit = \$66,000

- A. If FPC cheats on the agreement and plans to sell $Q = 3,000$, what happens to the market price? Calculate FPC profit.
- B. Is it in FPC interest to cheat on the agreement?
- C. If both gas companies cheat and plan to sell $Q = 3,000$ each, calculate their profits.

P	Q
\$0	10,000
5	9,200
10	8,400
15	7,600
20	6,800
25	6,000
30	5,200
35	4,400
40	3,600
45	2,800

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Each gas company agrees to sell $Q = 2,200$ at $P = \$35$, each earns profit = \$66,000

If FPC cheats on the agreement and plans to sell $Q = 3,000$, Calculate FPC profit.

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Is it in FPC's interest to cheat?
(FPC earns \$66000 under collusion)

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If both companies cheat and sell $Q=3000$ each, calculate their profits

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Active Learning 1: Answers

- If both stick to $Q_i = 2,200$, each earns **\$66,000**
- A. If FPC cheats: $Q_1 = 3,000$
 - Market quantity = $3,000 + 2,200 = 5,200$, **$P = \$30!$**
 - FPC's profit = $3,000 \times (30 - 5) = \mathbf{\$75,000}$
- B. Yes. Higher profit!
- C. If both cheat: $Q_1 = Q_2 = 3,000$
 - Market quantity = $6,000$, **$P = \$25!$**
 - Each firm's profit = $3,000 \times (25 - 5) = \mathbf{\$60,000}$

P	Q
\$0	10,000
5	9,200
10	8,400
15	7,600
20	6,800
25	6,000
30	5,200
35	4,400
40	3,600
45	2,800

Collusion vs. Self-Interest

- Both firms would be better off if both stick to the collusion agreement (form a cartel)
 - But each firm has incentive to cheat on the agreement.
- Lesson:
 - It is difficult for oligopoly firms to form cartels and honor their agreements.

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Active Learning 2: Duopoly Equilibrium in Daiwan

- If each firm sells $Q = 3,000$,
 $P = \$25$, and each firm's profit is \$60,000
- A. Should FPC increase Q to 3,800?
 B. Should T-CPC increase Q to 3,800?

P	Q
\$0	10,000
5	9,200
10	8,400
15	7,600
20	6,800
25	6,000
30	5,200
35	4,400
40	3,600
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If each firm sells $Q = 3,000$,
 $P = \$25$, and each firm's profit is $\$60,000$

Should FPC and T-CPC increase Q to 3800?

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Active Learning 2: Answers

If each firm sells $Q = 3,000$, $P = \$25$,
 and each firm's profit = $\$60,000$

A. If FPC increases Q to 3,800:

- Market $Q = 6,800$, $P = \$20$
- FPC's profit = $3,800 \times (20 - 5) = \$57,000$

**FPC earns a lower profit at $Q = 3,800$
 than at $Q = 3,000$**

B. The same is true for T-CPC.

P	Q
\$0	10,000
5	9,200
10	8,400
15	7,600
20	6,800
25	6,000
30	5,200
35	4,400
40	3,600
45	2,800

The Equilibrium for an Oligopoly

- Nash equilibrium
 - Economic actors interacting with one another, each choose their best strategy
 - Given the strategies that all the other actors have chosen
- When firms in an oligopoly individually choose production to maximize profit
 - Produce Q : greater than monopoly Q , less than competitive Q
 - The price: is less than the monopoly P , greater than the competitive $P = MC$

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The Output and Price Effects

- Increasing output has two effects on a firm's profits:
 - **Output effect**: if $P > MC$, increasing output raises profits
 - **Price effect**: raising output increases market quantity, which reduces price and reduces profit on all units sold

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The Size of an Oligopoly

- As the number of sellers in an oligopoly increases:
 - The price effect becomes smaller
 - The oligopoly looks more and more like a competitive market
 - The price approaches marginal cost
 - The market quantity approaches the socially efficient quantity
- Another benefit of international trade

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Ask The Experts

Market Share and Market Power

- “If a small number of firms have a large combined market share in a properly defined market, it is strong evidence that those firms have substantial market power.”
 - Do you Agree or Disagree?
- Do you think Economists Agree or Disagree?

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Source: IGM Economic Experts Panel, September 25, 2018
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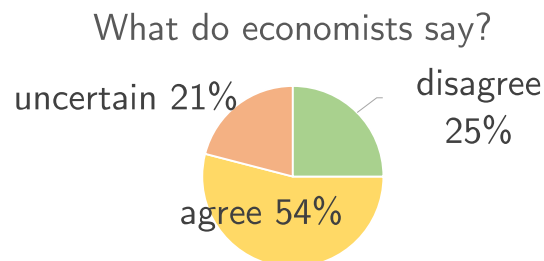
“If a small number of firms have a large combined market share in a properly defined market, it is strong evidence that those firms have substantial market power.”

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Ask The Experts

Market Share and Market Power

- “If a small number of firms have a large combined market share in a properly defined market, it is strong evidence that those firms have substantial market power.”



Source: IGM Economic Experts Panel, September 25, 2018

The Economics of Cooperation

- The Prisoners' Dilemma
 - Particular "game" between two captured prisoners
 - Illustrates why cooperation is difficult to maintain even when it is mutually beneficial
- Dominant Strategy
 - Strategy that is best for a player in a game
 - Regardless of the strategies chosen by the other players

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Example 2: The Prisoners' Dilemma

- The police have caught Joseph and Jocephy, two suspected bank robbers, but only have enough evidence to imprison **each for 1 year**.
- The police question each in separate rooms, offer each the following deal:
 - If you confess and implicate your partner, you go free.
 - If you do not confess but your partner implicates you, you get 20 years in prison.
 - If you both confess, each gets 8 years in prison.

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Example 2: The Prisoners' Dilemma

Nash equilibrium:
both confess

Confessing is the **dominant strategy** for both players.

→ Confess
Jocephy's decision

→ Remain silent

		Joseph's decision	
		→ Confess	→ Remain silent
Jocephy's decision	→ Confess	Joseph gets 8 years Jocephy gets 8 years	Joseph gets 20 years Jocephy goes free
	→ Remain silent	Joseph goes free Jocephy gets 20 years	Joseph gets 1 year Jocephy gets 1 year

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Example 2: The Prisoners' Dilemma

- Outcome of the game:
 - Joseph and Jocephy both confess, each gets 8 years in prison.
- Both would have been better off if both remained silent.
 - But even if Joseph and Jocephy had agreed before being caught to remain silent, the logic of self-interest takes over and leads them to confess.

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Oligopolies as a Prisoners' Dilemma

- When oligopolies form a cartel
 - Hoping to reach the monopoly outcome, they become players in a prisoners' dilemma
- The monopoly outcome is jointly rational, but each firm has an incentive to cheat:
 - Self-interest makes it hard to maintain the cooperative outcome with low production, high prices, and monopoly profits

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Example 3: FPC and T-CPC: Prisoners' Dilemma

Each firm's dominant strategy:
cheat on the agreement,
produce $Q = 3,000$.

		T-CPC	
		Collude $Q = 2,200$	Cheat $Q = 3,000$
FPC	Collude $Q = 2,200$	T-CPC earns \$66,000 FPC earns 66,000	T-CPC earns \$75,000 FPC earns \$55,000
	Cheat $Q = 3,000$	T-CPC earns \$55,000 FPC earns \$75,000	T-CPC earns \$60,000 FPC earns \$60,000

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Other Examples of the Prisoners' Dilemma

- **Ad Wars**
 - Two firms spend millions on TV ads to steal business from each other.
 - Each firm's ad cancels out the effects of the other, and both firms' profits fall by the cost of the ads.

Other Examples of the Prisoners' Dilemma

- **Organization of Petroleum Exporting Countries**
 - Member countries try to act like a cartel, agree to limit oil production to boost prices and profits.
 - But agreements sometimes break down when individual countries renege.
- **Arms Race Between Military Superpowers**
 - Each country would be better off if both disarm, but each has a dominant strategy of arming.

Other Examples of the Prisoners' Dilemma

- Common Resources
 - All would be better off if everyone conserved common resources, but each person's dominant strategy is overusing the resources.
- Public Goods Contribution
 - Everyone would be better off if we all contributed to the pool, but it's a dominant strategy to free ride.

Welfare of Society

- Noncooperative Oligopoly Equilibrium:
 - Likely bad for oligopolists
 - Prevents them from achieving monopoly profits
 - But,
- May be bad for society
 - Examples: Arms Race Game, Common Resource Game
- May be good for society
 - Quantity and Price – Closer to optimal level

Active Learning 3: Go Fish! Around Matsu Islands

- Assume there are only two companies that own the entire commercial fishing fleet, Daiwan and Dailiok, and there are no restrictions on commercial fishing around the off-shore Matsu Islands.
- If both choose to catch a small quantity, each earns \$300 million profit. If both choose to catch a larger quantity, each earns \$250 million profit

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Active Learning 3: Go Fish! Around Matsu Islands

- If both choose to catch a small quantity, each earns \$300 million profit. If both choose to catch a larger quantity, each earns \$250 million profit
- If one company chooses to catch a small quantity but the other chooses a large quantity, the one choosing the small quantity earns \$150 million, and the other earns \$400 million profit
- What is the colluding outcome?
- What is the Nash equilibrium?

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What is the colluding outcome?

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What is the Nash equilibrium?

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Active Learning 3: Answers

Colluding Outcome:
both catch a small quantity.

		Dailiok	
		Small Q	Large Q
Daiwan	Small Q	\$ 300 mill	\$400 mill
	Large Q	\$150 mill	\$ 250 mill

The table shows a 2x2 payoff matrix for an oligopoly. The rows represent Daiwan's strategy (Small Q or Large Q) and the columns represent Dailiok's strategy (Small Q or Large Q). The payoffs are in millions of dollars. The bottom-right cell, where both choose Large Q, is highlighted with a red box and labeled "Nash Equilibrium" in red text, with a payoff of \$250 million for each.

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Example: Negative Campaign Ads

- The Upcoming Daibak Mayoral Election has two candidates, "Enoch" and "Wayne."
 - If Enoch runs a negative ad attacking Wayne, 300k fewer people will vote for Wayne (100k of these people vote for Enoch, the rest abstain).
 - If Wayne runs a negative ad attacking Enoch, Enoch loses 300k votes, Wayne gains 100k, 200k abstain.
- Enoch and Wayne agree to refrain from running attack ads. Will each of them stick to the agreement?

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Example 4: Negative Campaign Ads

Each candidate's dominant strategy: Run attack ads.

Wayne's Decision

Do not run attack ads (cooperate)

Run attack ads (defect)

Enoch's Decision

Do not run attack ads (cooperate)

Run attack ads (defect)

no votes lost or gained	Enoch gains 100k votes
Wayne loses 300k votes	
Enoch loses 300k votes	Wayne loses 200k votes
Wayne gains 100k votes	Enoch loses 200k votes

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Example 4: Negative Campaign Ads

- Nash equilibrium
 - Both candidates run attack ads.
- Effects on election outcome: **NONE**
 - Each side's ads cancel out the effects of the other side's ads.
- Effects on society: **NEGATIVE**
 - Lower voter turnout, higher apathy about politics, less voter scrutiny of elected officials' actions.

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Why Companies Sometimes Collude

- When the game is repeated many times, cooperation may be possible
 - Companies are deterred from opportunistic behavior by future punishments
- For example, to sustain cooperation:
 - You use the “Grim-Trigger” strategy
 - If your rival reneges once, no cooperation at all forever
 - Harsher punishment has stronger deterrent power, but wouldn't you want to 'renege' from your threats?

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How Do Companies Begin a Collusion

- Threats about future explains how collusions are *sustained*, but how do they *start*?
- Learning to Cooperate: A Study in Retail Gasoline
(Bryne, de Roos, AER 2019)
 - Retail gasoline prices are publicly available in real time
 - Dominant firms used the price information to *signal* their intention to keep prices at high level
 - Smaller firms 'learned' it and followed with higher prices
- It is illegal to collude, but was this illegal?
 - Authorities need concrete evidence, such as secret contracts between collusive firms, to punish them

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Public Policy Toward Oligopolies

- Governments can sometimes improve market outcomes.
- Policymakers
 - Try to induce firms in an oligopoly to compete rather than cooperate
 - Move the allocation of resources closer to the social optimum
 - *Leniency policies*: Don't punish whistleblowers in a cartel

Antitrust Laws

- The Sherman Antitrust Act, 1890
 - Elevated agreements among oligopolists from an unenforceable contract to a criminal conspiracy
- The Clayton Act, 1914
 - Further strengthened the antitrust laws
- The laws are used to **prevent**:
 - Mergers that would give a firm excessive market power
 - Oligopolists from acting together in ways that would make their markets less competitive

Active Learning 4: The Airline Fare Wars Game

- The players: China Airlines and EVA Airways.
- The choice: Cut fares by 50% or leave fares alone.
 - If both airlines cut fares, each airline's profit = \$400 million
 - If neither airline cuts fares, each airline's profit = \$600 million
 - If only one airline cuts its fares, its profit = \$800 million; the other airline's profit = \$200 million
- Draw the payoff matrix, find the Nash equilibrium

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slido**What is the Nash equilibrium?**

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Active Learning 4: Answers

Nash Equilibrium:

Both firms cut fares

		EVA Airways	
		Cut fares	Don't cut fares
China Airlines	Cut fares	\$400 million / \$400 million	\$200 million / \$800 million
	Don't cut fares	\$800 million / \$200 million	\$600 million / \$600 million

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Controversies Over Antitrust Policy

- Most people agree that price-fixing agreements among competitors should be illegal.
- Some economists are concerned that policymakers go too far when using antitrust laws to stifle business practices that are not necessarily harmful, and may have legitimate objectives.
- We consider three such practices...

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1. Resale Price Maintenance

- A manufacturer imposes lower limits on the prices retailers can charge
 - Often opposed because it appears to reduce competition at the retail level
 - Yet, any market power the manufacturer has is at the wholesale level
 - No gains from restricting competition at the retail level
(Retailers would sell less at a higher price)
 - Legitimate goal: preventing discount retailers from free-riding on the services provided by full-service retailers

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2. Predatory Pricing

- A firm cuts prices to prevent entry or drive a competitor out of the market
 - So that it can charge monopoly prices later
- Illegal under antitrust laws
 - Difficult: when a price cut is predatory and when it is competitive and beneficial to consumers?
- Many economists doubt if predatory pricing is rational:
 - It involves selling at a loss (costly for the firm)
 - What about next challengers?

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3. Tying

- A manufacturer bundles two products together and sells them for one price
- **Critics:** Tying gives firms more market power by connecting weak products to strong ones
- **Others:** tying cannot change market power
 - Buyers are not willing to pay more for two goods together than for the goods separately
- Firms may use tying for price discrimination
 - If two consumers' preferences are *negatively correlated*, bundling makes them to buy all products (e.g., Netflix?)

Think-Pair-Share

- New on campus in a small town, your best friend, Elijah, is amazed that **both** grocery stores in town are open 24 hours.
 - He says "This is a great idea! Staying open all the time must mean that both stores make lots of profit!"
- A. Since there are only two grocery stores in town, is it likely they make "lots of profit" by staying open 24 hours?
- B. Can you use prisoners' dilemma to explain why the stores are open 24 hours a day?

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Since there are only two grocery stores in town, is it likely they make “lots of profit” by staying open 24 hours?

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Can you use prisoners’ dilemma to explain why the stores are open 24 hours a day?

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Chapter In A Nutshell

- Oligopolists maximize their total profits by forming a cartel and acting like a monopolist.
 - Yet, if oligopolists make decisions about production levels individually, the result is a greater quantity and a lower price than under the monopoly outcome.
 - The larger the number of firms in the oligopoly, the closer the quantity and price will be to the levels that would prevail under perfect competition.

Chapter In A Nutshell

- The prisoners' dilemma shows that self-interest can prevent people from maintaining cooperation, even when cooperation is in their mutual interest.
 - The logic of the prisoners' dilemma applies to many situations, including arms races, common-resource problems, and oligopolies.

Chapter In A Nutshell

- Policymakers use the antitrust laws to prevent oligopolies from engaging in behavior that reduces competition.
 - The application of these laws can be controversial, because some behavior that can appear to reduce competition may in fact have legitimate business purposes.

Chapter 17: Oligopoly

- When there are only a few firms
- Firms care about each other's actions
 - Game Theory; Nash Equilibrium
 - Dominant Strategy; Prisoners' Dilemma (PD)
- Collusion (Monopoly) vs. Self-Interest
- Policy: Increase competition; Antitrust Laws

- Homework: Mankiw, Ch.17: 1-3, 6, 8-9

Challenge Questions (Past Finals)

- 2007 - Part 1
- 2008 - Essay B
- 2010 - Essay C, D
- 2012 - Part III 10-14
- 2013 - Part III, IV
- 2019 - Essay D1-D6
- 2014 - Essay A5-10
- 2015 - Essay C, D
- 2016 - Essay A, B, C
- 2017 - Essay B1-B5, C, D4
- 2018 - Essay B1-3, C1, 3-4
- 2020 - Essay B, D1-5
- 2021 - Essay A1-A4, B6-B11, E4

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The End